

Angela Holden

From: Angela Holden
Sent: Wednesday, 16 September 2020 4:31 PM
To: Tim Linley
Subject: RE: Meeting with Walker Corporation

Thank you

From: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Sent: Wednesday, 16 September 2020 4:31 PM
To: Angela Holden <Angela.Holden@ministerial.qld.gov.au>
Subject: RE: Meeting with Walker Corporation

I only heard Lang Walker on the call

From: Angela Holden <Angela.Holden@ministerial.qld.gov.au>
Sent: Wednesday, 16 September 2020 4:22 PM
To: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Subject: Meeting with Walker Corporation

Hi Tim,

Our diary has Lang Walker and Peter Saba attending – DPC material has Lang Walker only. Just double checking they were both there?

Angela

8 September 2020	Lang Walker AO – Founder and Executive Chair Walker Corporation, Peter Saba – General Manager Development Walker Corporation, Senior Ministerial Staff	Telephone Meeting
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Ministerial Diary¹

Premier and Minister for Trade The Hon Anastacia Palaszczuk MP

1 September 2020 – 30 September 2020

Date of Meeting	Name of Organisation/Person	Purpose of Meeting
1 September 2020	Senior Ministerial Staff	Meeting, pre-brief
1 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Members of Parliament, Professor Sandra Harding AO – Vice Chancellor and President James Cook University, Clive Skarott – Chair Cairns and Hinterland Hospital and Health Board, Tina Chinery – Acting Chief Executive Cairns and Hinterland Hospital and Health Service, Healthcare Workers, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Meeting and Media conference, Funding for University Hospital Cairns
1 September 2020	Cr Bob Manning OAM – Mayor Cairns Regional Council, Director-General – Department of the Premier and Cabinet	Meeting
1 September 2020	Cabinet Ministers, Members of Parliament, Cr Bob Manning OAM – Mayor Cairns Regional Council, Tourism and Industry Stakeholders, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Tourism and Economic Recovery Roundtable, Cairns
2 September 2020	Senior Ministerial Staff	Meeting, pre-brief
2 September 2020	The Hon Mick de Brenni MP – Minister for Housing and Public Works, Minister for Digital Technology and Minister for Sport, The Hon Curtis Pitt MP – Member for Mulgrave, Michael Healy MP – Member for Cairns, Cr Bob Manning OAM – Mayor Cairns Regional Council,	Meeting and Media conference, Cairns Convention Centre Expansion and Jobs

¹ Does not include personal, electorate or party political meetings or events, media events and interviews and information contrary to public interest (e.g. meetings regarding sensitive law enforcement, public safety or whistle blower matters).

	Contractors, Senior Ministerial and Departmental Staff	
2 September 2020	The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation, The Hon Mick de Brenni MP – Minister for Housing and Public Works, Minister for Digital Technology and Minister for Sport, Gill McLachlan – CEO Australian Football League, Travis Auld – CFO Australian Football League, Tony Cochrane – Chair Gold Coast Suns, Andrew Wellington – Chair Brisbane Lions, Jimboomba Redbacks AFC Representatives, Invited Guests, Senior Ministerial and Departmental Staff	Meeting and Media conference, COVID Safe AFL Grand Final Announcement
2 September 2020	Cabinet Ministers	Cabinet Budget Review Committee meeting
2 September 2020	The Hon Gladys Berejiklian MP – Premier of New South Wales	Telephone Meeting
3 September 2020	Cabinet Ministers	Cabinet Budget Review Committee meeting
4 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer	Meeting, Coronavirus pre-brief
4 September 2020	Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Meeting and Media conference, Coronavirus
4 September 2020	The Hon Scott Morrison MP – Prime Minister of Australia, State and Territory Premiers and Chief Ministers	National Cabinet Meeting
4 September 2020	Ashleigh Simrajh	Telephone Meeting
7 September 2020	Cabinet Ministers	Cabinet meeting
8 September 2020	Members of Parliament	Queensland Parliament Sitting
8 September 2020	Director-General – Department of the Premier and Cabinet	Meeting
8 September 2020	Senior Ministerial and Departmental Staff	Post-Cabinet meeting
8 September 2020	Senior Ministerial Staff	Meeting, pre-brief
8 September 2020	Lang Walker AO – Founder and Executive Chair Walker Corporation, Senior Ministerial Staff	Telephone Meeting

9 September 2020	Members of Parliament	Queensland Parliament Sitting
9 September 2020	Cabinet Ministers, Members of Parliament, Joanne Warkill – Secretary Queensland United Australian South Sea Islander Council, Elders and Leaders of the Australian South Sea Islander Community, Invited Guests, Senior Ministerial and Departmental Staff	Attend 20 th Anniversary of Australian South Sea Islander Recognition Event
9 September 2020	Director-General – Department of the Premier and Cabinet, Dr John Wakefield PSM – Director-General Queensland Health, Tony Cook PSM – Director-General Department of Education, Senior Ministerial Staff	Meeting
9 September 2020	Mayor Brett Otto – South Burnett Regional Council, Mark Pitt – CEO South Burnett Regional Council, Senior Ministerial Staff	Meeting
9 September 2020	The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation	Meeting
9 September 2020	The Hon Anthony Lynham MP – Minister for Natural Resources, Mines and Energy	Meeting
9 September 2020	Cabinet Ministers	Cabinet Budget Review Committee meeting
10 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
10 September 2020	Members of Parliament	Queensland Parliament Sitting
10 September 2020	Robbie Katter MP – Member for Traeger, Shane Knuth MP – Member for Hill, Nick Dametto MP – Member for Hinchinbrook	Meeting
10 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning and The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation	Meeting

10 September 2020	Director-General – Department of the Premier and Cabinet	Meeting
10 September 2020	Senior Ministerial Staff	Meeting, pre-brief
10 September 2020	Yun Choi – CEO Korea Zinc Company, Ki Won Park – Executive Director and CEO Sun Metals Corporation, Sun Metals Corporation Representatives, Daniel Kim – Trade and Investment Queensland Commissioner for Korea, Senior Ministerial Staff	Meeting, via Zoom
10 September 2020	Cabinet Ministers	Cabinet Budget Review Committee meeting
11 September 2020	Linus Power MP – Chair Economics and Governance Committee, Economics and Governance Committee Members and Staff, Members of Parliament, Senior Ministerial Staff	Attend Queensland Government Inquiry into the COVID-19 Fiscal and Economic Review
11 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
11 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Sonya Bennett – Deputy Chief Health Officer, Senior Ministerial Staff	Meeting and Media conference, Coronavirus
11 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning and The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation	Meeting
11 September 2020	Director-General – Department of the Premier and Cabinet	Meeting
11 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning and The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation	Meeting

12 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
13 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
14 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
14 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services	Meeting
14 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning and The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation	Pre-Cabinet meeting
14 September 2020	Cabinet Ministers	Cabinet meeting
14 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Nikki Boyd MP – Member for Pine Rivers, Aspen Medical Representatives, Senior Ministerial and Departmental Staff	Meeting and Media conference, Personal Protective Equipment Manufacturing and Jobs
14 September 2020	Queensland Community Alliance Board Members, Queensland Community Alliance Members and Staff, Invited Participants, Director-General, Department of the	Attend Community Assembly on Queensland Reconstruction, via remote access

	Premier and Cabinet, Senior Ministerial and Departmental Staff	
15 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
15 September 2020	Family and Friends of The Hon Tim Mulherin, Members of Parliament, Invited Guests	Attend State Funeral of The Hon Tim Mulherin
15 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Cr Andrew Willcox – Mayor Whitsunday Regional Council, George Christensen MP – Federal Member for Dawson, Whitsunday Regional Council Representatives, Contractors, Invited Guests, Senior Ministerial and Departmental Staff	Attend Official Opening of Proserpine Administration Building, Disaster Coordination Centre and Climate Change Innovation Hub
15 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Cr Andrew Willcox – Mayor Whitsunday Regional Council, George Christensen MP – Federal Member for Dawson, Whitsunday Regional Council Representatives, Contractors, Invited Guests, Senior Ministerial and Departmental Staff	Meeting and Media conference, Proserpine Entertainment Centre Construction and Jobs
16 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
16 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Gregory Leach – Commissioner Queensland Fire and Emergency Services, Queensland Fire and Emergency Services Personnel, Tom Smith, Senior Ministerial and Departmental Staff	Meeting and Media conference, Inspection of New Firefighting Large Air Tanker Bundaberg Airport

17 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
18 September 2020	Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Meeting, Coronavirus pre-brief
18 September 2020	The Hon Scott Morrison MP – Prime Minister of Australia, State and Territory Premiers and Chief Ministers	National Cabinet Meeting
18 September 2020	Senior Ministerial Staff	Media Conference, Helping Australians Get Home
18 September 2020	Cabinet Ministers	Cabinet Budget Review Committee meeting
18 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services	Meeting
19 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
20 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
20 September 2020	The Hon Cameron Dick MP – Treasurer, The Hon Mark Bailey MP – Minister for Transport and Main Roads, Meaghan Scanlon MP – Member for Gaven, Seymour Whyte Representatives, Invited Guests, Senior Ministerial and Departmental Staff	Meeting and Media conference, Second M1 Infrastructure Investment and Jobs
21 September 2020	Director-General – Department of the Premier and Cabinet	Meeting

21 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services	Meeting
21 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning and The Hon Kate Jones MP – Minister for State Development, Tourism and Innovation	Pre-Cabinet meeting
21 September 2020	Cabinet Ministers	Cabinet meeting
21 September 2020	Senior Ministerial Staff	Meeting
22 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet	Meeting, Coronavirus pre-brief
22 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Steve Gollschewski – Deputy Commissioner Queensland Police Service, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Meeting and Media conference, Coronavirus
22 September 2020	The Hon Mark Furner MP – Minister for Agricultural Industry Development and Fisheries,	Meeting
22 September 2020	Senior Ministerial Staff	Meeting
22 September 2020	The Hon Di Farmer MP – Minister for Child Safety, Youth and Women and Minister for the Prevention of Domestic and Family Violence	Meeting
23 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Members of Parliament, Matt O’Neil – Chief Operating Officer Glencore Copper Assets, Glencore Copper Refinery Staff, Les Walker, Senior Ministerial Staff	Meeting and Media Conference, Townsville Regional Economic Recovery Plan and Jobs

23 September 2020	Scott Stewart MP – Member for Townsville, Aaron Harper MP – Member for Thuringowa, Drive It NQ Representatives, Les Walker, Senior Ministerial Staff	Visit Drive It NQ, Investment and Jobs
24 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
24 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Barry O'Rourke MP – Member for Rockhampton, Brittany Lauga MP – Member for Keppel, Browne Park Trust Representatives, Rob Crow – Queensland Rugby League, Rockhampton Rugby League Clubs Representatives, Junior Rugby League Players, Shane Hamilton, Senior Ministerial Staff	Meeting and Media Conference, Central Queensland Regional Economic Recovery Plan and Jobs
25 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet	Meeting, Coronavirus pre-brief
25 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Steve Gollschewski – Deputy Commissioner Queensland Police Service, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Meeting and Media conference, Coronavirus
25 September 2020	Cabinet Ministers	Cabinet Budget Review Committee meeting
25 September 2020	The Hon Mick de Brenni MP – Minister for Housing and Public Works, Minister for Digital Technology and Minister for Sport, Senior Ministerial Staff	Meeting

26 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
27 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
27 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, The Hon Mark Ryan MP – Minister for Police and Corrective Services, Katarina Carroll – Commissioner Queensland Police Service, Ian Leavers – President Queensland Police Union, Senior Ministerial Staff	Meeting and Media Conference, Additional Police for Queensland
28 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, The Hon Mark Ryan MP – Minister for Police and Corrective Services, Katarina Carroll – Commissioner Queensland Police Service, Bob Atkinson AO APM – Former Commissioner Queensland Police Service, Ian Leavers – President Queensland Police Union, Invited Guests, Queensland Police Service Officers and Personnel, Senior Ministerial Staff	Attend Official Opening of the Bob Atkinson Operational Capability Centre
28 September 2020	Cabinet Ministers	Cabinet meeting
28 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services	Meeting
28 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Meeting, Coronavirus

	Department of the Premier and Cabinet	
28 September 2020	Senior Ministerial Staff	Meeting
28 September 2020	His Excellency the Hon Paul de Jersey AC – Governor of Queensland, The Hon Mark Ryan MP – Minister for Police and Corrective Services, Katarina Carroll – Commissioner Queensland Police Service, Director-General – Department of the Premier and Cabinet, Queensland Police Service Personnel, Families and Invited Guests, Senior Ministerial Staff	Attend National Police Remembrance Day Candlelight Vigil
29 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Marcelo Matos – CEO Stanmore Coal, Frederick Kotzee – CFO Stanmore Coal, Bernie O'Neill – General Manager Operations Stanmore Coal, Stanmore Coal Staff, Senior Ministerial Staff	Visit Isaac Plains Coal Mine, Resources Sector Investment and Jobs
29 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Julieanne Gilbert MP – Member for Mackay, Blair Richardson – General Manager Pembroke Resources, Resources Centre of Excellence Representatives, Shane Hamilton, Angie Kelly, Senior Ministerial Staff	Meeting and Media Conference, Mackay Whitsunday Regional Economic Recovery Plan and Jobs
30 September 2020	The Hon Steven Miles MP – Deputy Premier and Minister for Health and Minister for Ambulance Services, Dr Jeannette Young – Chief Health Officer, Dr John Wakefield PSM – Director-General Queensland Health, Director-General – Department of the Premier and Cabinet, Senior Ministerial Staff	Teleconference, Coronavirus
30 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, Members of Parliament, Russell Beer – Chair Ports North, Colin Ford – Commercial General Manager Norship, Norship Marine Staff, Senior Ministerial Staff	Meeting and Media Conference, Far North Queensland Economic Recovery Plan and Jobs
30 September 2020	Members of Parliament, Senior Ministerial Staff	Visit Cairns Esplanade
30 September 2020	Members of Parliament	Lunch Meeting

30 September 2020	The Hon Cameron Dick MP – Treasurer, Minister for Infrastructure and Planning, The Hon Mark Bailey MP – Minister for Transport and Main Roads	Teleconference Meeting
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Released under RTI - DPC

Angela Holden

From: DCLO Admin <dcladmin@premiers.qld.gov.au>
Sent: Friday, 4 September 2020 9:10 AM
To: Jackie Hughes; Jim Murphy; Tim Linley; Mathew Cooper; David Lee; Brett Murphy; Maddy West; Premiers Briefing Material; @Premiers Media; Angela Holden; Zoe Bos; Kay Swanston
Cc: DCLO Admin; Glenys Jenkin; @ODG Requests
Subject: SUPER URGENT EXTERNAL MEETING BRIEF - TF/20/20802 Premier's teleconference meeting with Lang Walker 8 September 2020
Attachments: PBN - Premiers Meeting with Lang Walker.DOCX; Attachment 1 - Agenda - Premier - Meeting with Walker Corporation.DOCX; Attachment 2 - Talking Points - Meeting with Walker Corporation.DOCX; Attachment 3 - Q&As - Meeting with Walker Corporation.DOCX; Attachment 4 - Biographies - Meeting with Walker Corporation.DOCX; Attachment 5 - Walker Corporations Development Pipeline in Qld.DOCX; Attachment 6 - Information on Toondah Harbour Project.DOCX; Attachment 7 - Maps of Toondah Harbour development.DOCX

Good morning

Please find attached the approved brief and associated documents for the Premier's teleconference meeting with Lang Walker on 8 September 2020 at 3.00pm.

Kind regards



Queensland
Government

Leonie McGorry

Customer Liaison Officer
Departmental and Customer Liaison Office
Office of the Director-General
Department of the Premier and Cabinet

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Premier's Meeting Briefing Note

SUBJECT

- The following information is provided to support your meeting with Mr Lang Walker AO, from the Walker Corporation.

JOBS	Supporting around 44,000
FUNDING BREAKDOWN	\$13.9 billion in infrastructure investment in 2020-21

DETAILS

- Date: 8 September 2020
- Time: 3pm
- Venue: Teleconference
- Attendees: Mr Lang Walker

Key documents to support your attendance are provided at **Attachments 1-7**.

KEY ISSUE/S EXPECTED TO BE RAISED BY THE ORGANISATION/INDIVIDUAL

- 1) Queensland's Economic Recovery Plan – Infrastructure Investment

BACKGROUND

- The Walker Corporation identifies itself as one of Australia's largest private development companies, across all industry sectors – retail, commercial, industrial, residential, resort and master-planned communities. Past projects undertaken in Queensland include Hope Island.
- It currently has offices in Brisbane, Redlands, Gold Coast and Ipswich, with plans for a Sunshine Coast office in the near future.
- The Walker Corporation has a current development pipeline of \$10 billion in Queensland over the next 20 years. Further details are provided at **Attachment 5**.
- A key development relates to Toondah Harbour in the Redlands Shire which includes a 200-berth marina and approximately 3600 dwellings, much of which is within the Marine Park, and a dedicated passenger and car ferry terminal.
- The Walker Corporation states that this project would revitalise the local economy and tourism industry, creating 1000 full-time equivalent jobs during construction and 500 FTE operational jobs.
- Further information related to this development project is provided at **Attachment 6**, together with Maps at **Attachment 7**.

CONSULTATION

- Department of State Development, Tourism and Innovation.

Comments (Premier or DG)

Dave Stewart
Director-General

Teleconference meeting with Mr Lang Walker AO, Walker Corporation

Event details:			
Date:	Tuesday 8 September 2020		
Time function begins:	3pm	Time function concludes:	TBC
Premier's role:	Meet		
Address:	Premier's Office, Parliament House		
Onsite contact:	Tim Linley, Premier's Office		
Parking details:	N/A		
Dress code:	Business attire		
WH&S requirements:	COVID Safe practices		
Wet weather alternative:	N/A		

Run sheet	
Time	Activity
3.00pm	Premier arrival
	Suggested agenda items <ul style="list-style-type: none"> • Queensland's Economic Recovery Plan
TBC	Premier departure

Talking Points

Teleconference meeting with Mr Lang Walker AO, Walker Corporation

3pm, Tuesday 8 September 2020

- Queensland's Economic Recovery Plan has a strong focus on infrastructure because we know that infrastructure will drive our state's recovery, future prosperity, and resilience.
- The recently-released *Capital Program Update 2020* builds on our support for the building and property development industries through stimulus measures and initiatives including:
 - the Queensland Government's \$51.8 billion Infrastructure Guarantee
 - \$200 million Building Acceleration Fund
 - \$50 million SEQ community stimulus program
 - \$400 million Accelerated Works Program
 - \$200 million Works for Queensland COVID-19 Recovery Package
 - \$100 million Housing Construction – Works for Tradies
 - reducing red tape and streamlining planning approvals for construction.
- In 2020–21, \$13.9 billion will be investment in vital infrastructure, supporting around 44,000 jobs.
- The *Capital Program Update 2020* highlights our investment in almost 900 initiatives across a range of infrastructure classes.
- It shows we are continuing to invest in traditional sectors by delivering economy boosting projects, including new and upgraded roads, vital high-quality health, education, and social services.
- It also reflects our commitment to new technologies and priority sectors.

Talking Points

- Around 60 per cent of this year's \$13.9 billion investment will be spent outside of Greater Brisbane, demonstrating our continued commitment to building our regions.
- We recognise the important contribution of the private sector, spending \$13 for every \$1 invested by the Government on vital infrastructure.
- This is critical to achieving our goals and is more important than ever before.
- That is why we are committed to working cooperatively with the private sector to support jobs and enable future growth and long-term economic benefits.
- This includes providing a clear pipeline of works through the Capital Program Update, to give industry the visibility it needs of the Government's significant infrastructure investment.

Released under RTIP

Question and Answers

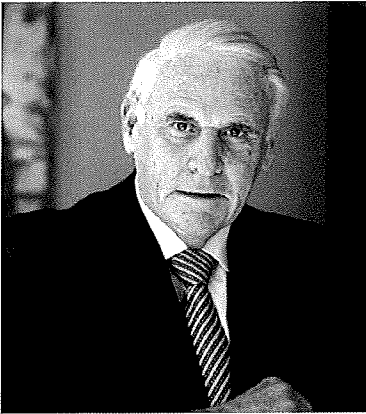
Teleconference meeting with Mr Lang Walker AO, Walker Corporation

3pm, Tuesday 8 September 2020

What planning law changes are the Queensland Government making in response to COVID-19?

- The circumstances of COVID-19 have seen many businesses faced with unique challenges.
- The Queensland Government recognises that amendments to the planning framework have the potential to reduce barriers to new businesses opening, or existing businesses relocating and or adapting to operational challenges.
- In July, amendments were made to create flexibility for public notice requirements by allowing the use of digital or other online media to advertise development applications.
- The Queensland Government is currently considering further amendments to the planning framework aimed at tailoring development assessment to limit the impact on business, keep regulatory costs down and allow for employment and economic growth to prosper.
- These proposed changes are aligned to where a development is reasonably anticipated and compatible with the zone intent. In doing so, development within certain zones will be aligned more closely with existing community expectations.
- Public consultation on the proposed amendments closed last month and the Government is currently considering the submissions received.

BIOGRAPHY



Mr Lang Walker AO – Founder and Executive Chairman, Walker Corporation

Lang has lived and breathed the property development industry for over 50 years. During this time he has delivered over 1000 projects which include national landmark destinations, and come out on top of two major recessions. His passion, enthusiasm and natural intuition for property development are undeniable.

Fully immersed in all projects, he takes pride in each development they embark on, using his acute eye for detail to create inspiring master plans; overseen from concept to completion. Lang has proven his visionary approach for troublesome projects time-and-time again. Taking on and transforming the most challenging of sites.

Not one to rest on his laurels, he constantly pushes the boundaries. In the past 10 years alone, he has developed over 240 projects that have embraced cutting-edge design and industry leading environmentally sustainable standards.

Lang personally supports a range of charities via the Walker Family Foundation, including the Children's hospital at Westmead and the Property Industry Foundation. In 2015, he was awarded an Order of Australia Officer (AO) for his varied and continual philanthropic efforts.

Walker Corporation Queensland Development Pipeline

Project / Location	Sector	Size	Value (\$ million)
Citiswich Business Park, Bundamba (IPSWICH)	Industrial, Retail, and Commercial	350 ha	1,500
Toondah Harbour, Redland City (REDLANDS)	Mixed use precinct and tourism and transport hub	3,600 dwellings Retail and commercial Premium hotel, tourism facilities	3,000
Breakwater Robina (GOLD COAST)	Master planned residential community	2,000 dwellings	1,200
Forest Springs, Gladstone (GLADSTONE)	Residential and retail	800 dwellings 44,000 sqm NLA bulky goods	550
TOTAL INVESTMENT			10,000

TOONDAH HARBOUR PROJECT

Background

- The Walker Corporation (Walker) was selected as the preferred developer for this project in 2014 following a competitive process.
- Minister for Economic Development Queensland (MEDQ), Redland City Council (Council) and council's wholly-owned subsidiary, RIC Toondah Pty Ltd (RIC), formed a joint venture for the project governed by a joint venture agreement (JVA).
- Under the JVA, the MEDQ and the council agree to act jointly to oversee the project and must always act in the best interests of the joint venture.
- RIC has been appointed the manager of the joint venture and is paid remuneration for this role by the MEDQ, Walker and the council. RIC represents the MEDQ under the Development Agreement (DA) and manages Walker's compliance with the DA. The MEDQ has granted RIC a power of attorney to deal with the MEDQ's land in the PDA.
- On 9 February 2016, the MEDQ, the council, RIC and Walker entered into the DA. The DA was subsequently amended via two deeds of variation on 27 February 2017 and 7 June 2019.
- The DA obliges Walker to carry out development of land, held by the MEDQ and the council, and community infrastructure over a 20-year period. The DA is subject to Walker undertaking all required environmental assessments and acquiring all relevant approvals.
- The MEDQ has primary responsibility for negotiating and registering an Indigenous Land Use Agreement with the native title holders, obtaining a reclamation lease, and converting state land tenure to freehold.

- Walker proposed master planned development includes a 200-berth marina and approximately 3600 dwellings (ranging from detached houses to multi-unit apartments up to 10 storeys), much of which is within the Marine Park, and a dedicated passenger and car ferry terminal.
- Delivery of the Walker master plan would require the Minister responsible for Marine Parks to undertake legislative amendment to revoke up to 52 hectares of the Moreton Bay Marine Park.

Environmental Impact Assessment Requirements

- On 23 July 2018, Walker's Toondah Harbour project was determined to be a 'controlled action' requiring an Environmental Impact Statement (EIS) under the *Commonwealth Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act). The final guideline for the EIS was issued on 3 April 2019.
- Walker is now undertaking studies for preparation of a draft EIS. The EIS will address potential impacts on wetlands subject to the Ramsar International Convention, listed threatened species and ecological communities, and migratory species.
- The EIS would have conventionally been undertaken under the EPBC Act Assessment Bilateral Agreement, enabling concurrent consideration of national and state significant environmental matters. However, the extent of development proposed within the Ramsar Wetland and Marine Park were threshold issues. The former Coordinator-General considered these issues to be sufficient reason to advise against a coordinated project declaration requiring an EIS under the *State Development and Public Works Organisations Act 1971*.
- When the Federal Government is satisfied that the draft EIS complies with the guideline, it will invite public submissions on the draft EIS for a period of six weeks. It is understood that Walker is targeting to complete the draft EIS for public review by the end of 2020.

- Should the controlled action receive Federal Government approval, it is highly likely to require significant environmental offsets and a significant subsequent assessment of matters requiring state approvals, such as marine dredging. Approval of the controlled action will trigger the obligations of the Queensland Government under the DA to take actions to progress the project.
- It is probable that the Federal Government will request that the Queensland Government clarify its position on all matters addressed in the EIS before the Federal Environment Minister will issue the EIS Assessment Report.

Compliance with the Toondah Harbour PDA Development Scheme

- Economic Development Queensland (EDQ) will be responsible for assessing and deciding a future Walker PDA development application under the *Economic Development Act 2012* (ED Act).
- As part of a pre-lodgement process with Walker, EDQ is currently undertaking a preliminary assessment of the proposed master plan to determine whether it is consistent with the provisions of the Toondah Harbour PDA Development Scheme.

Native Title and Indigenous Land Use Agreement

- The area of the Toondah Harbour PDA is under the Quandamooka Coast Native Title claim, made on behalf of the Quandamooka People.
- The DA and JVA require the MEDQ to obtain an Indigenous Land Use Agreement which secures the surrender of all Native Title in the project area (apart from the GJ Walter Park and the Foreshore Park).
- If agreed, this would result in the extinguishment of Native Title in exchange for compensation and other potential benefits. Walker will pay the compensation costs provided the DA becomes unconditional (i.e., all approvals and tenure are obtained) and it approves the amount of the compensation).

- EDQ is in the process of finalising the details of the land in the PDA which would be included in the Indigenous Land Use Agreement. The next step is to meet with the Quandamooka People's representatives, the Queensland South Native Title Service, to agree a protocol for the Indigenous Land Use Agreement discussions.

Moreton Bay Marine Park revocation

- The proposed development requires reclamation of approximately 52 hectares of land within the Moreton Bay Marine Park. Subject to the approval of the controlled action, a Queensland Government decision on the revocation of that area would be required. To date, revocations within marine parks have been less than one hectare. Such a revocation would need to be made by Regulation subject to the assent of the Queensland Parliament.
- The development area is within an International Ramsar wetland. EDQ understands that it is not currently proposed to seek changes to the boundaries of the Ramsar area. Rather, it is understood that the Federal Environment Minister will consider whether the development can co-exist with the protected area as part of consideration of the EIS under the EPBC Act.

Community attitudes to the project

- While there is support for the project from some sections of the community, opposition groups are active and well organised. Since early 2018, more than 500 letters opposing the project and Toondah Harbour is in the media almost every week.
- A 15-page 'statement of reasons' for the 'controlled action' decision by the Federal Environment Minister under the EPBC Act was reported by the ABC in late-2018. That statement highlights the significant challenges Walker faces to receive Federal Government approval for the project under the EPBC Act, especially with respect to impacts on wetlands protected under the Ramsar Convention.

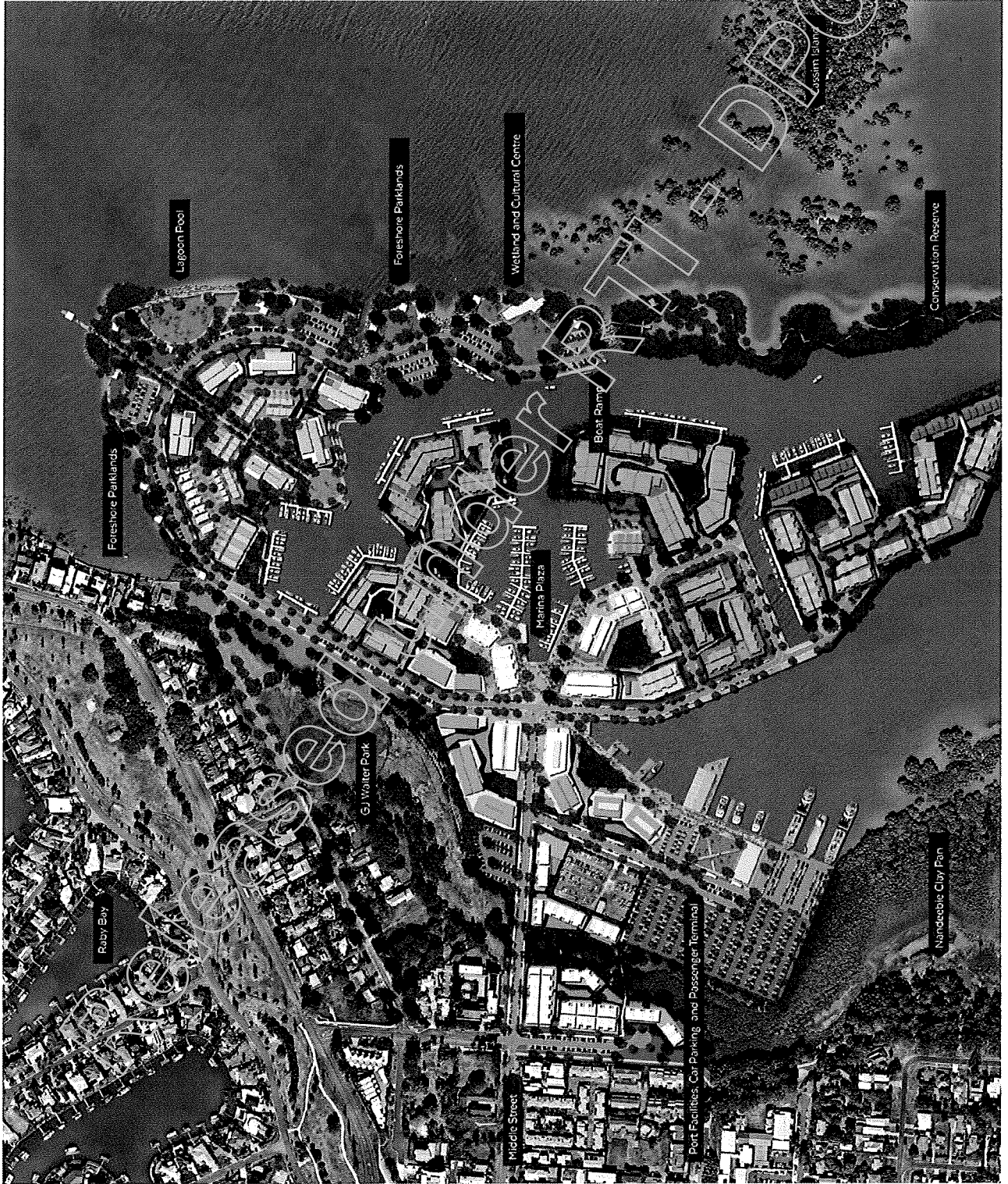
- The support of the Quandamooka people would be critical to the delivery of the project. Although some Quandamooka individuals have spoken against the project, the traditional owner group's view is being reserved until the EIS is completed.
- On 29 January 2020, an e-petition was posted by the President of Redlands2030 Inc. on the Queensland Parliamentary website. The e-petition was '*requesting the House to call on the Government to establish an independent Commission of Inquiry to investigate plans for residential and associated development on land and waters in the place known as the Toondah Harbour PDA*'. The e-petition closed on 30 July 2020 and had 6063 signatures. A response is being prepared.
- On 13 July 2020, a statement was published on the Australian Conservation Foundation (ACF) website to advise that the ACF is appealing a decision to refuse access to documents relating to Walker Corporation's EIS, and the Federal Government's assessment. ACF will request the Administrative Appeals Tribunal to grant access to relevant documents.
- The ACF has also launched a campaign, including on their website, Facebook and other social media platforms related specifically to demanding laws to protect Toondah Harbour. This was a continuation of the ACF petition to demand stronger national environmental laws. As at 24 August 2020, there were 408,721 signatures.

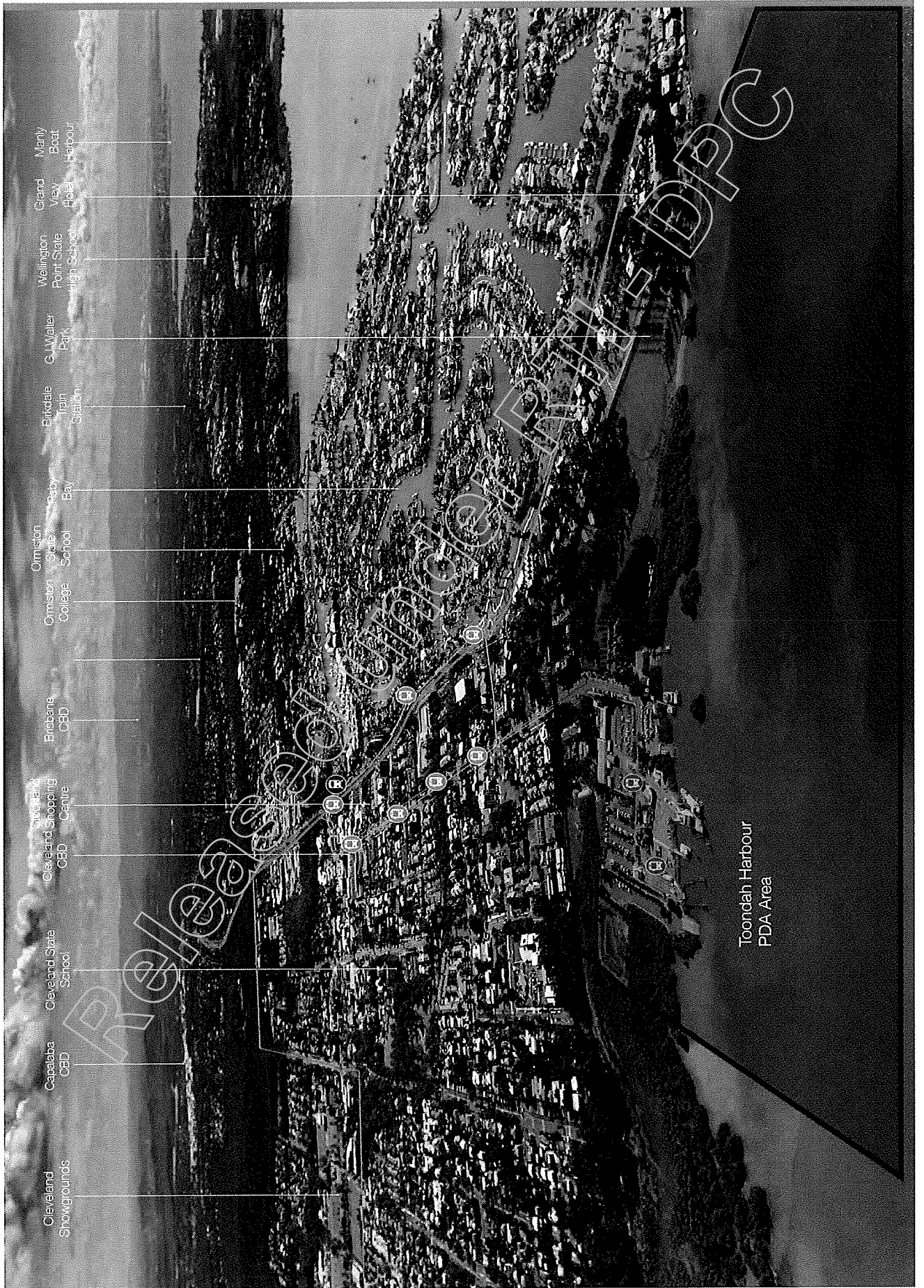
Right to Information

- In July 2017, Redlands2030 Inc's lodged an application to the council under the *Right to Information (RTI) Act 2009* for a copy of the Toondah Harbour PDA DA.
- This was refused, and Redlands2030 sought review by the Information Commissioner of the council's decision. On 21 November 2018, the Information Commissioner made a final determination that the DA should be released with minor redactions.

- Walker and the MEDQ each filed an appeal in QCAT challenging the Information Commissioner's decision, and this is before the QCAT for determination.
- At a QCAT directions hearing on 17 September 2019, orders were made for submissions by parties and a further directions hearing was held on 28 January 2020. At the hearing, Justice Daubney directed that the appeals be listed for a two-day hearing with the dates to be determined after consultation with the parties. With the onset of COVID-19, this matter will likely be scheduled for hearing in late-2020.

Released under RTI - 2020-00000





Cleveland Showgrounds

Capalaba CBD

Cleveland State School

Cleveland Shopping Centre

Brisbane CBD

Ormiston College

Ormiston State School

Baby Bay

Brickdale Train Station

G.M. Waller Park

Wellington Point State High School

Grand View Hotel

Manly Boat Harbour

Toondah Harbour
PDA Area

Tim Linley

From: Jackie Hughes
Sent: Tuesday, 25 August 2020 2:20 PM
To: [REDACTED]@walkercorp.com.au
Cc: Tim Linley

Good afternoon Glenda

Firstly may I apologise for not having been in contact sooner with regard to Mr Lang Walker's request to meet with the Premier. Would you be so kind as to contact me directly on [REDACTED] or my mobile [REDACTED]. What I would like to set up is a telephone meeting between the Premier and Mr Walker. Due to the current Covid situation and some postponed travel the Premier is now not currently free until week beginning 7 September 2020. Can you please advise if this timing will work?

Your help is very much appreciated in this matter.

With kind regards.

Jackie.



**Queensland
Government**

Jacqueline Hughes (C.dec)
Executive Assistant to the Premier
Office of the Hon. Anastacia Palaszczuk MP
Premier of Queensland and Minister for Trade

P 07 3719 7000 E Jackie.hughes@ministerial.qld.gov.au
1 William Street Brisbane QLD 4000 | PO Box 15185 City East QLD 4002

Tim Linley

From: Glenda [REDACTED]@walkercorp.com.au> on behalf of Lang Walker
<[REDACTED]@walkercorp.com.au>
Sent: Tuesday, 4 August 2020 7:01 PM
To: Tim Linley
Subject: Meeting Request
Attachments: Walker Corporation Outline.pdf

Dear Tim

Further to your request, please find attached an outline of Walker Corporation's investment in Queensland.

Also, please find below a link to our Capability Statement which outlines our history and successful track record over the last 50 years:

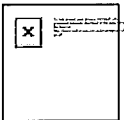
<https://www.walkercorp.com.au/downloads/corporate-capabilities-brochure/>

I would welcome the opportunity to meet with Premier Palaszczuk to discuss these projects, as we look forward to working in partnership with the Queensland Government as part of the post COVID economic recovery.

I look forward to hearing from you.

Regards
Lang

Lang Walker AO
Executive Chairman



Walker Corporation
Level 21, Governor Macquarie Tower
1 Farrer Place Sydney NSW 2000
T +61 2 8273 9666 F +61 2 9252 1866
M [REDACTED]
www.walkercorp.com.au

Walker Corporation – Investing in Queensland

Background

- Walker Corporation (Walker) is one of Australia’s largest private development companies, across all industry sectors—retail, commercial, industrial, residential, resort and master-planned communities. Walker delivered valuable, useful and superbly designed spaces from vision to reality across Australia and the world.
- Under the leadership of Executive Chairman and founder/owner, Lang Walker AO, Walker Corporation has delivered some of Australia’s most challenging and significant projects and has developed a reputation for quality, ingenuity and delivery excellence.
- Walker has a \$25 billion pipeline of work to complete in the next 15 years, including:
 - more than 40,000 lots across our many master planned communities;
 - 6000 apartments nationwide;
 - 11 commercial towers, including projects still in development such as Parramatta Square (Sydney) and Festival Square (Adelaide); and
 - 25,000 new dwellings for the greater Senibong Cove in Malaysia.

Investing in Queensland

- Walker is an Australian company that has been actively involved in the Queensland property industry for over 30 years and has a strong, established Queensland presence.
- We currently have offices in Brisbane, Redlands, Gold Coast and Ipswich, with plans for a Sunshine Coast office in the near future.
- Walker is a major Queensland investor with a current development pipeline of \$10 billion dollars over the next 20 years, as per the following projects:

Project / Location	Sector	Size	Value (\$ million)
Citiswich Business Park, Bundamba (IPSWICH)	Industrial, Retail, and Commercial	350 ha	1,500
Toondah Harbour, Redland City (REDLANDS)	Mixed use precinct and tourism and transport hub	3,600 dwellings Retail and commercial Premium hotel, tourism facilities	3,000
Breakwater Robina (GOLD COAST)	Master planned residential community	2,000 dwellings	1,200
Forest Springs, Gladstone (GLADSTONE)	Residential and retail	800 dwellings 44,000 sqm NLA bulky goods	550
TOTAL INVESTMENT			10,000

Investing in Queensland

- Walker's track record in "Place Making" highlights that these projects will create great places for Queenslanders to visit, as well as work, live, and play.
- These projects will also generate thousands of jobs and generate hundreds of millions of dollars for the State Government in rates and taxes in key cities and regional areas.
- Walker looks forward to working in partnership with the Queensland government as part of the post COVID economic recovery.

Released under RTI - DPC

Tim Linley

From: Tim Linley
Sent: Tuesday, 4 August 2020 8:06 PM
To: Lang Walker
Cc: [redacted]@walkercorp.com.au
Subject: RE: Meeting Request

Dear Lang,

Thank you for your email outlining the Walker Corporation's significant \$10 billion investment pipeline in Queensland over the next twenty years and plans for a new office on the Sunshine Coast. Attracting and facilitating job supporting private investment is the primary objective of the Palaszczuk Government's economic recovery plan. The Palaszczuk Government looks forward to working with Walker Corporation to support these investment opportunities and I am following up on the request below.

Kind regards

Tim



Queensland
Government

Tim Linley
Office of the Hon. Anastacia Palaszczuk MP
Premier of Queensland and Minister for Trade

P 07 3719 7043 M [redacted]
1 William Street Brisbane QLD 4000
PO Box 15185 City East QLD 4002

From: Glenda [redacted]@walkercorp.com.au > **On Behalf Of** Lang Walker
Sent: Tuesday, 4 August 2020 7:01 PM
To: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Subject: Meeting Request

Dear Tim

Further to your request, please find attached an outline of Walker Corporation's investment in Queensland.

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I would welcome the opportunity to meet with Premier Palaszczuk to discuss these projects, as we look forward to working in partnership with the Queensland Government as part of the post COVID economic recovery.

I look forward to hearing from you.

Regards
Lang

Lang Walker AO
Executive Chairman



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Level 21, Governor Macquarie Tower
1 Farrer Place Sydney NSW 2000
T +61 2 8273 9666 F +61 2 9252 1866
M
www.walkercorp.com.au

Released under RTI - DPC

Tim Linley

From: Tim Linley
Sent: Wednesday, 16 September 2020 4:31 PM
To: Angela Holden
Subject: RE: Meeting with Walker Corporation

I only heard Lang Walker on the call

From: Angela Holden <Angela.Holden@ministerial.qld.gov.au>
Sent: Wednesday, 16 September 2020 4:22 PM
To: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Subject: Meeting with Walker Corporation

Hi Tim,

Our diary has Lang Walker and Peter Saba attending – DPC material has Lang Walker only. Just double checking they were both there?

Angela

8 September 2020	Lang Walker AO – Founder and Executive Chair Walker Corporation, Peter Saba – General Manager Development Walker Corporation, Senior Ministerial Staff	Telephone Meeting
------------------------	--	----------------------

Tim Linley

From: Tim Linley
Sent: Tuesday, 4 August 2020 8:07 PM
To: Jim Murphy; Jackie Hughes
Subject: FW: Meeting Request
Attachments: Walker Corporation Outline.pdf

One to discuss – think this would be a good opportunity at least via zoom if not possible to arrange travel

From: Glenda [REDACTED]@walkercorp.com.au> **On Behalf Of** Lang Walker
Sent: Tuesday, 4 August 2020 7:01 PM
To: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Subject: Meeting Request

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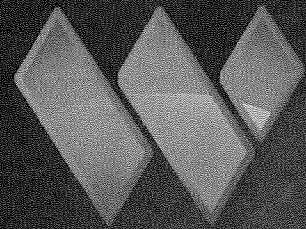
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Regards
Lang

Lang Walker AO
Executive Chairman



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walker

INVESTING
IN QUEENSLAND

Released under RTI



BUILT FROM VISIONARY THINKING

From our roots as a civil engineering and earth moving company in property subdivision, we soon expanded into all areas of property, seeking out difficult sites to test our freshly-minted capabilities.

As we built our expertise, we took on new and different project types across the country, taking on commercial, residential, retail and industrial projects stretching across six states and territories.

The journey hasn't always been easy. Over the years we've endured four major recessions and property slumps. Yet, regardless of the prevailing conditions, we continue to live by the catch-cry that 'we can take on any property challenge', completing projects that have been too hard for others to envisage, finance or design.

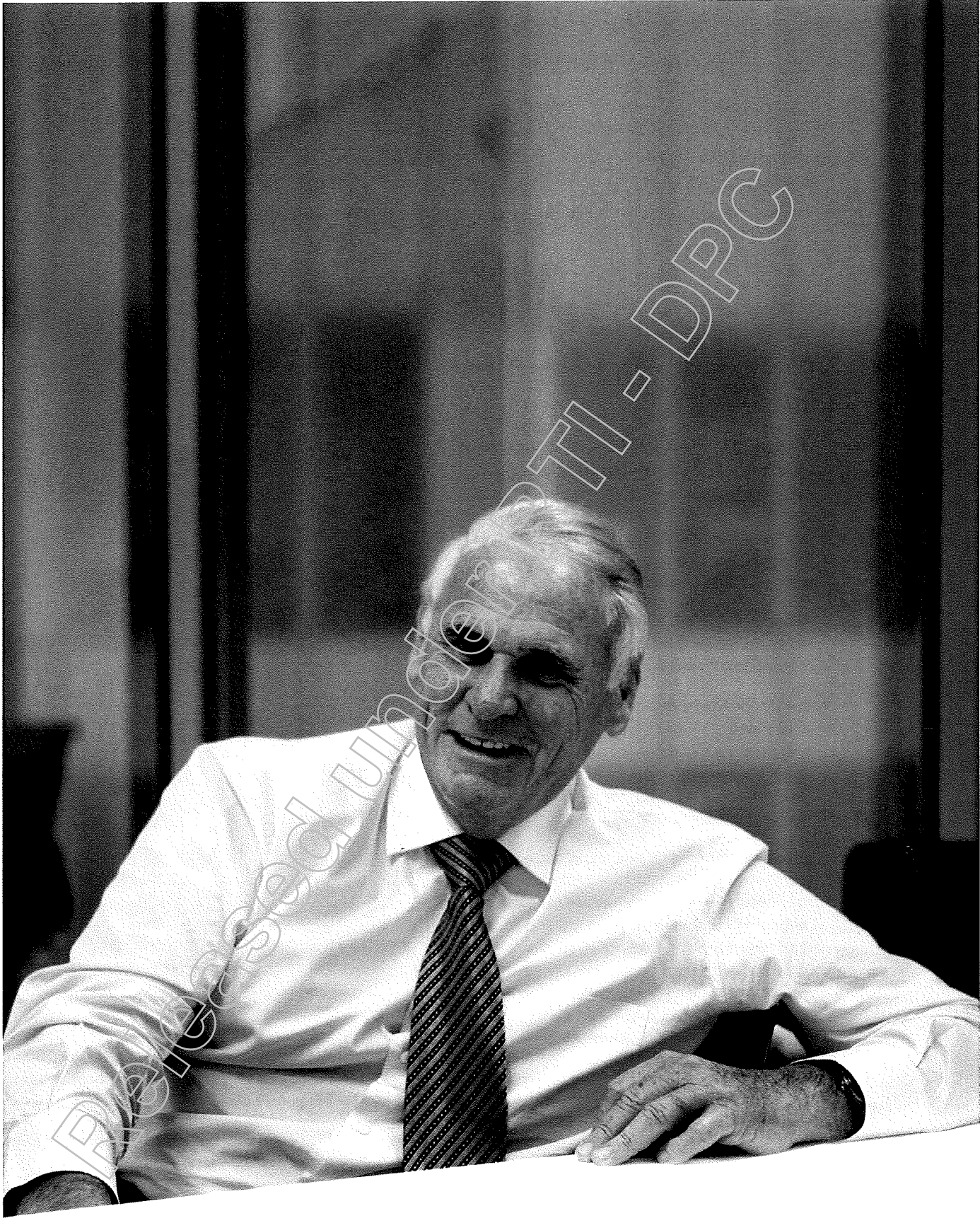
We've had the knack of finding and developing abandoned, dilapidated, sometimes even contaminated sites. We revitalise them into communities for people to live, work and play in vibrant and well-planned surroundings.

The key to our survival and growth is our ability to cope and thrive in boom and bust conditions, becoming more conservative when necessary, and expanding to take advantage of improved market conditions when the opportunity arises.

The 'challenge us' ethos continues to drive the business today. And it always will.

LANG WALKER AO

Executive Chairman
Walker Group Holdings Pty Ltd



walker

About Walker Corporation

VISION TO REALITY

Walker Corporation is one of Australia's largest and leading private development companies, across all industry sectors—retail, commercial, industrial, residential, resort and master-planned communities. We deliver valuable, useful and superbly designed spaces from vision to reality across Australia and the world.

Established in the 1960s, today we continue to stand out as an innovative and progressive contributor to the Australian property market.

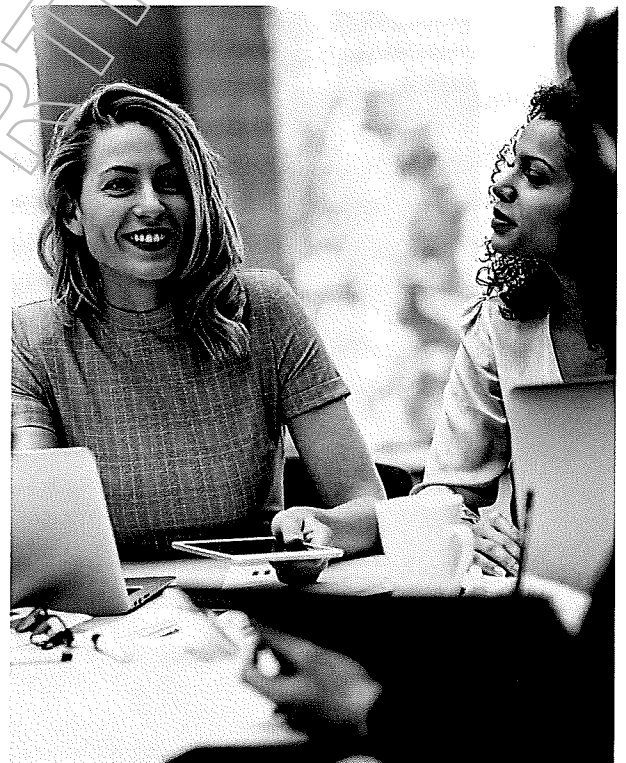
Under the leadership of Executive Chairman and founder/owner, Lang Walker AO, Walker Corporation has delivered some of Australia's most challenging and significant projects and has developed a reputation for quality, ingenuity and delivery excellence.

From humble beginnings, Lang has grown the company into an innovative and pioneering business. His developments are renowned for engaging communities, re-imagining spaces and for embracing leading-edge design with environmentally and commercially sustainable principles. He is also known for being commercially savvy, having an ability to pick the times and the projects for those times.

Among the many awards, Lang has picked up along the way, his induction into the Australian Property Council Hall of Fame in May 2017 and receipt of The Urban Developer's inaugural Lifetime Achievement Award in 2019 were proud moments.

Walker Corporation's head office is in Sydney, with regional offices in Brisbane, Gold Coast, Melbourne, Adelaide, Malaysia, Fiji and North America.

We offer astute and responsive services with the personal approach of a family business. An underlying philosophy of "challenges accepted" drives every property development, creating value for the communities we work in.



We have successfully delivered over 1000 projects in the last 50 years delivering accessible and innovative places to live, work and play.

We have a \$25 billion pipeline of work to complete in the next 15 years, including:

- more than 40,000 lots across our many master planned communities
- 6000 apartments nationwide
- 11 commercial towers, including projects still in development such as Parramatta Square (Sydney) and Festival Square (Adelaide)
- 25,000 new dwellings for the greater Senibong Cove in Malaysia.

For more information on Walker Corporation and our projects, visit walkercorp.com.au.

Our capability

WE LIVE FOR THE CHALLENGE OF TRANSFORMING PLACES

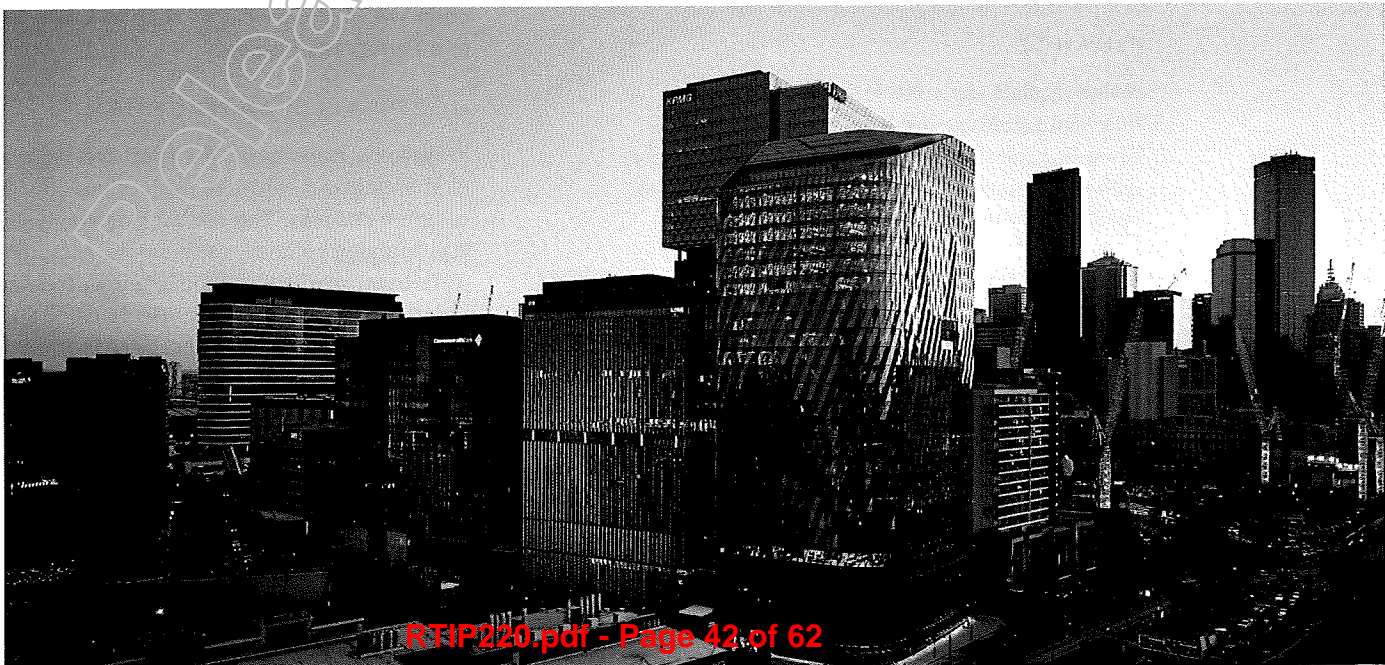
Walker Corporation has extensive experience in delivering large-scale, complex mixed-use development.

The company has a highly skilled team covering all disciplines of property development including town planning, architecture, cost estimation, delivery management, construction, development management, leasing, marketing and asset management. We manage major buildings and complex infrastructure projects from concept to approval and construction, right through to handover.

We have a long history of being an industry leader in creating landmark developments, incorporating sustainability, best practice workplace design and innovative mixed-use developments that serve our clients and their respective communities well.

The company is recognised for its:

- private, entrepreneurial and flexible attitude
- design and development excellence in our award-winning property solutions
- established track record across all property sectors
- healthy risk appetite, which is always underpinned by strong risk management procedures—these are embedded in business unit management, market analysis, funding, compliance and operations of the business
- balance sheet strength.



Our expertise includes

DEVELOPMENT

Few companies span all sectors of the property industry. Walker's expertise encompasses commercial, land subdivision, mixed-use development, multi-dwelling residential, industrial and the highly specialised areas of retail and resort developments. What makes this all possible is talent. Our multi-disciplinary team of professionals possesses a can-do attitude and wealth of experience. Moreover, we operate in a lean organisation with a flat management structure that facilitates good communication and dissemination of ideas.

PROJECT, BUILDING AND CONSTRUCTION MANAGEMENT

As part of our range of services, Walker specialises in the management and strategic delivery of major buildings and complex infrastructure projects from design through to handover. Underpinning this is a strong commitment to on-time delivery, which is why much of Walker's work is repeat business for large private and government sector clients.

FINANCE

Walker assists our customers with a range of financial solutions. We have the resources to bring in capital on projects, or we work closely with institutions to provide innovative financial solutions for us and our clients.

CIVIL ENGINEERING

As a developer with a civil engineering background and a long history in the Australian marketplace, Walker knows how to ask the appropriate questions and where to find engineering solutions that deliver brilliant results. Our in-house design and development team is supported by state-of-the-art technology, which enables us to tackle technically difficult projects and to offer clients a genuine one-stop shop—a total solution that includes master planning, design, development and construction.

MARKETING/BRANDING

Walker's channels to market are carefully selected to suit the particular project and include:

- direct sales through in-house sales and marketing resources
- repeat custom through existing relationships ranging from mums and dads through to funds and institutions
- agency agreements with local and national real estate agents and brokers
- companion marketing with other Australian and Malaysian Walker projects to international markets including China, Malaysia and Singapore.

ASSET MANAGEMENT

Walker has an in-house property and facility management group with significant experience in the establishment and management of large-scale residential and mixed-use communities, and commercial city precincts such as Collin Square and Parramatta Square.

HOSPITALITY MANAGEMENT

In Walker's experience, the food and beverage elements of a mixed-use project are critical to its ongoing success. The Walker Hospitality Group was founded to ensure the cafes, restaurants, bars, wine bars, food courts and gourmet food halls incorporated into Walker projects can be tailored to offer a unique and high quality food and beverage offering that adds value to the project as a destination.



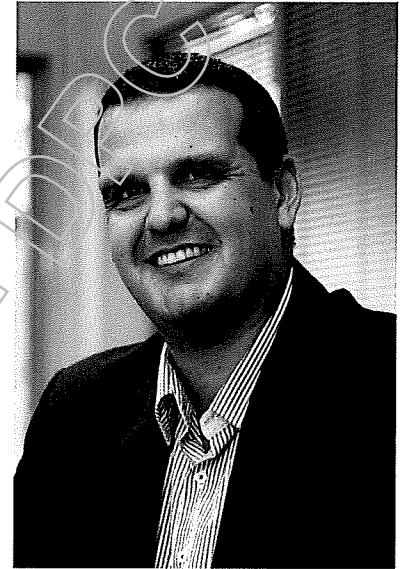
Queensland Developments

Walker is an Australian company that has been actively involved in the Queensland property industry for 20 years and has a strong, established Queensland presence.

In Queensland, we have offices in Fortitude Valley, Gold Coast and Bundamba, with plans for a Sunshine Coast office in the near future.

Peter Saba is Walker Corporation's National Director of Property Development as well as heading up the Queensland Group.

Peter has been with Walker Corporation for more than 22 years. He closely managed the execution of some of the group's largest and most successful developments including Broadway Shopping Centre, Regency Chatswood, Centenary Quays, Bluestone Mount Barker and Banksia Grove. Peter was the Development Director and General Manager of the Hope Island Resort. Peter manages the delivery of developments in the industrial, residential and commercial business units across the country, and is responsible for securing new tenants, land sales and future acquisitions.



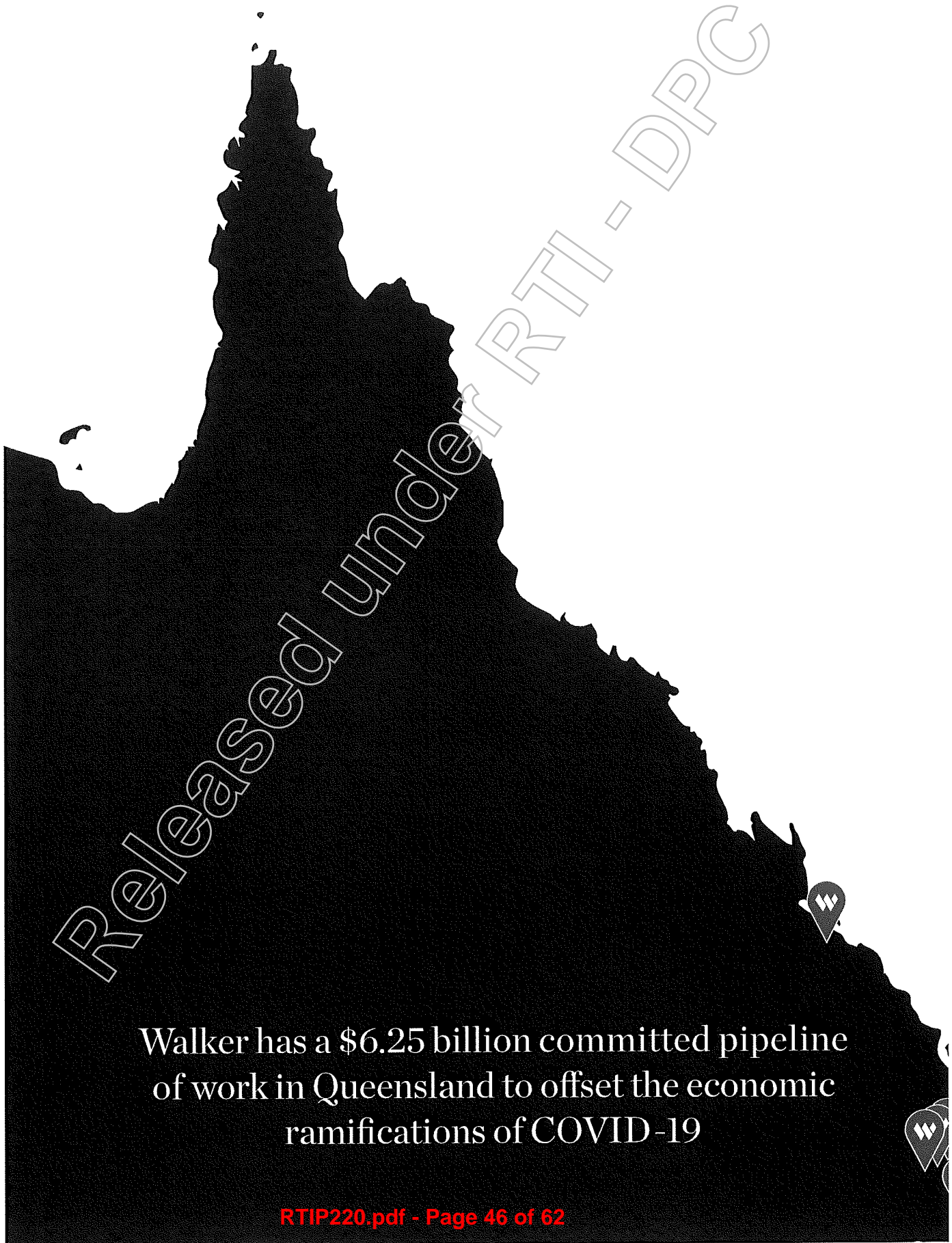
Current Projects

Project	Sector	Size	Value (\$ million)
Toondah Harbour, Redland City	Mixed use precinct and tourism and transport hub	<ul style="list-style-type: none"> 3600 dwellings 5,000 sq m retail GFA 2,500 sq m office GFA Premium hotel 	3,000
Citiswich Business Park, Bundamba	Industrial	<ul style="list-style-type: none"> 350 ha 	1,500
Breakwater Robina	Master planned community	<ul style="list-style-type: none"> 2000 dwellings 	1,200
Forest Springs, Gladstone	Residential and retail	<ul style="list-style-type: none"> 800 dwellings 44,000 sq m NLA bulky goods 	550
TOTAL			6,250

In total, we have:

- a 20-year project pipeline within Queensland, creating thousands of jobs
- over 6,000 dwellings
- billions in state revenue

Walker's current Queensland projects



Walker has a \$6.25 billion committed pipeline of work in Queensland to offset the economic ramifications of COVID-19

Toondah Harbour Priority Development Area

REDLANDS' NEWEST COASTAL VILLAGE
AND EXCITING NEW MAINLAND DESTINATION

Walker Corporation's \$1.4 billion private capital investment in the environmental, cultural and economic future of the Redlands will be a game-changer for the City and South East Queensland.

The Toondah Harbour Priority Development Area (PDA) is based on the existing marine facility at Cleveland, approximately 30 kilometres from Brisbane CBD.

Following a public tender process, EDQ and Redland City Council selected Walker as development partner for the redevelopment of underutilised public land in the Toondah Harbour PDA in accordance with the vision enshrined in the PDA Development Scheme.

This 70-hectare mixed-use precinct will deliver a new ferry and tourism precinct, marina, residential living with a diversity of housing types, an exciting retail, entertainment and dining precinct integrated with hotel, parks, plazas, boardwalks and recreational facilities.

Successfully unlocking the potential of Toondah Harbour would mark a major milestone in the evolution and maturity of SEQ and a richer story to promote the Redlands and SEQ to target markets across Australia and the world.

Type of project	Mixed use precinct and tourism and transport hub
Status	Environment assessment phase
Timing	15 - 20 years of construction commencing 2021/22
Project value	\$3 billion

Project scale

- New state-of-the-art port facilities for barges, passenger ferries, water taxis and charter operations
- >1000 dedicated public car parking spaces for the ferry users
- 3.5-hectare foreshore parklands with lagoon pool
- 3.5-hectare conservation park with wetland education centre
- 1.5 kilometres of boardwalks, nature and heritage trails
- New recreational boating facilities including a 200-berth recreational marina, public pontoon and sheltered boat ramp
- Marina plaza with boutique retail and dining precinct that will become a premier leisure and events destination
- Hotel and conventional facilities
- 3600 dwellings
- 1000 jobs each year during the construction phase
- 500 permanent jobs on site



Citiswich Business Park, Bundamba

QUEENSLAND'S LARGEST INDUSTRIAL DEVELOPMENT
IS A SHOWCASE OF MODERN PLANNING AND DESIGN

Citiswich is a premium industrial estate located in the logistics hub of Brisbane's south western corridor, 25 minutes west of the Brisbane CBD. It is positioned at the crossroads of three major arterial routes: the Ipswich Motorway and the Cunningham and Warrego Highways – and in close proximity to food production, major industry and enterprise areas including Australian Defence Force infrastructure.

Zoned General Industrial for 24/7 operation, the site permits a wide range of uses. Extensive loading areas and hardstand create an ideal location for warehousing and logistics businesses.

The estate provides affordable, well-connected industrial land that caters for a wide range of industries, including transport, manufacturing, food processing, health, defence, warehouse and distribution, agriculture, commercial and retail businesses.

Businesses that have made Citiswich home include American multinational wholesaler Costco, global company TAE Aerospace, and Australian leading supplier of medicines to the PBS scheme, Mylan. They join Australian Pharmaceutical Industries (API), Trusscorp, the Reject Shop, KSB, Capral Aluminium, Puma, Caltex and Thoroughclean.

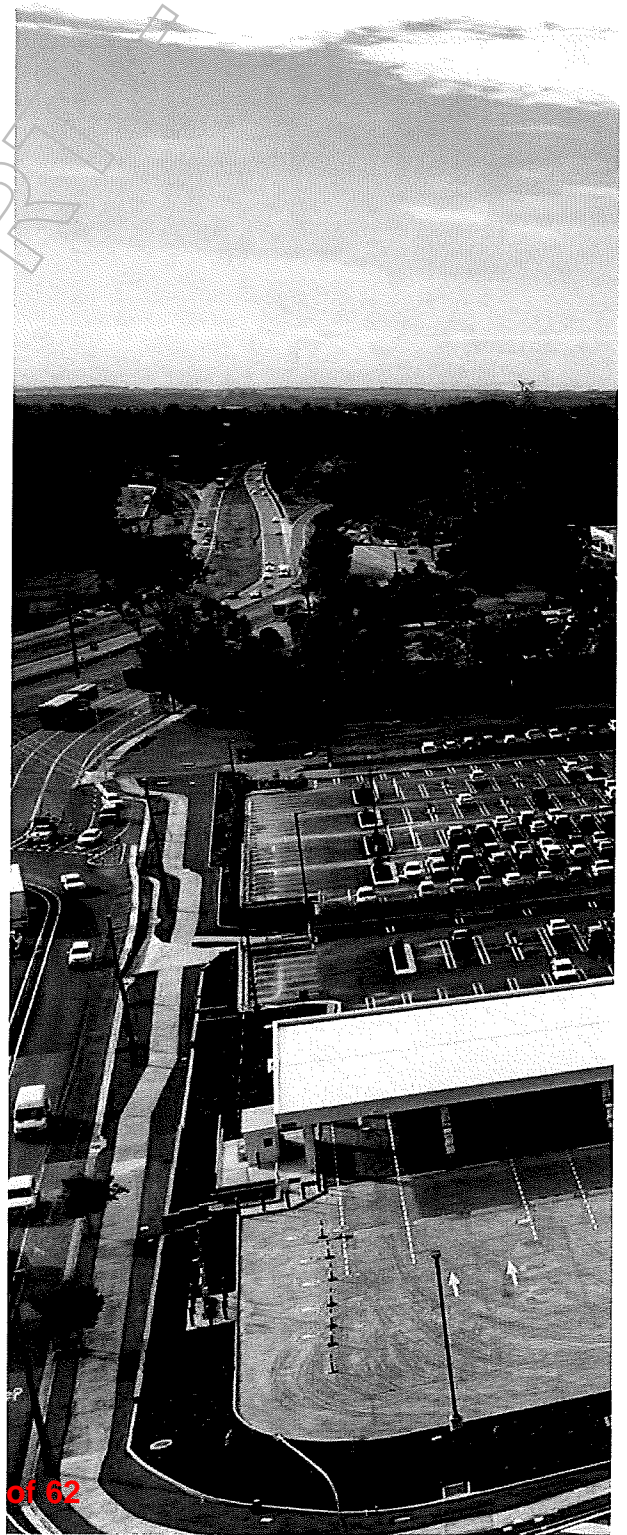
Centuria Industrial REIT has just secured its third property in the business park.

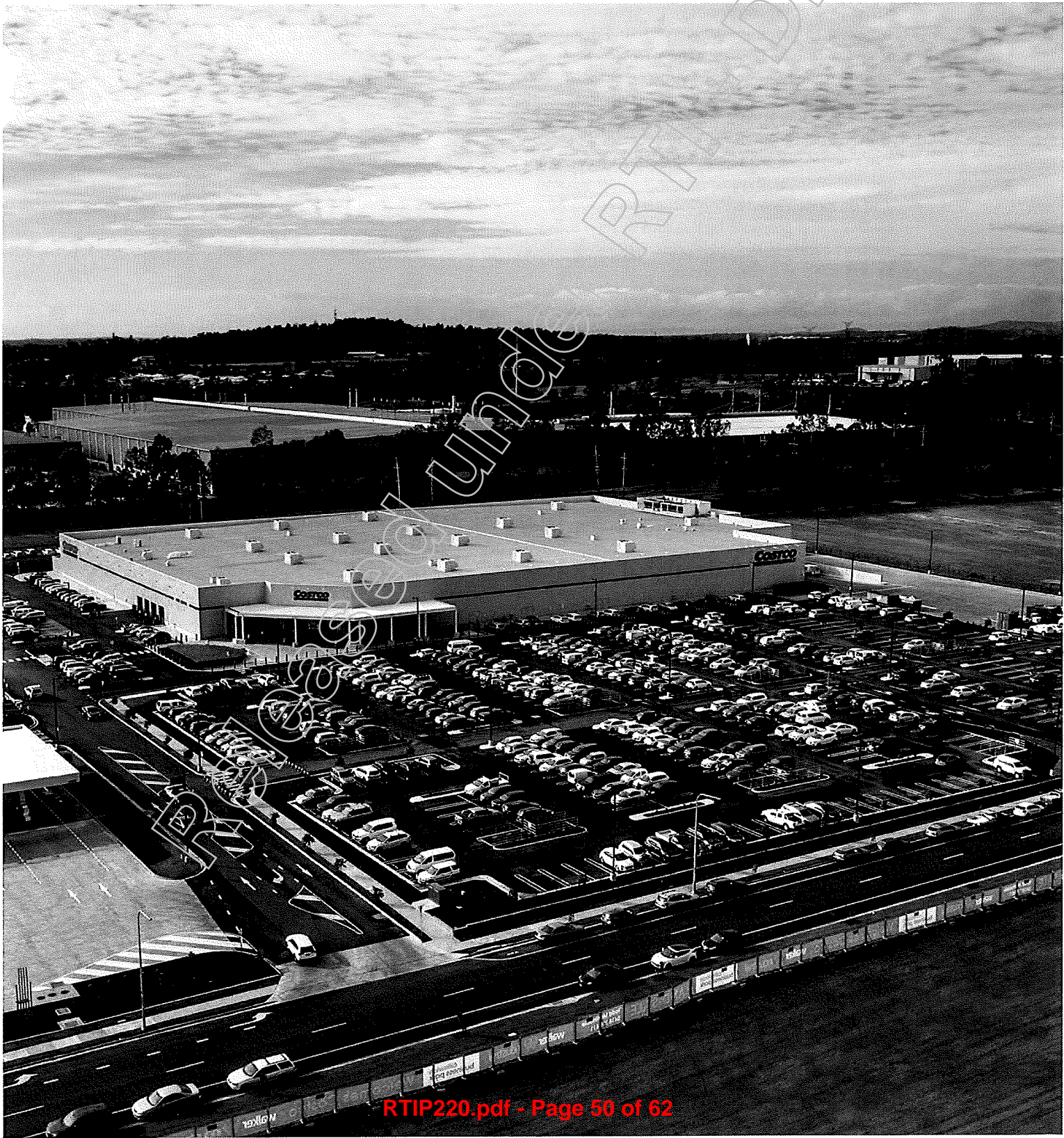
COVID-19 and the resulting shift from globalisation to regionalisation will see re-emergence of logistics hubs and manufacturing at the regional level. Citiswich is well poised to be part of reshaping the supply chain for Queensland.

Type of project	Industrial, retail, commercial
Status	Under construction
Timing	Ongoing
Project value	\$1.5 billion

Project scale

- 350 hectares
- Flexible lot sizes ranging from 2000 sq m to 20 hectares





Breakwater Robina, Gold Coast

A VIBRANT NEW COMMUNITY SUPPORTING, ACTIVATING AND CONNECTING THE NEXT PHASE OF GROWTH WITHIN ROBINA AND THE GOLD COAST GREEN HEART

Walker Corporation proposes to deliver the Breakwater community within walking distance from the Robina railway station, Robina Hospital, Metricon Stadium, town centre and schools.

Sensitively integrating the natural environment with the built form, we plan to rehabilitate the site's degraded agricultural land and wetlands to the benefit of both residents and native wildlife. The proposed masterplan includes a range of facilities that promote 'active and healthy living' such as canoe launch platforms, nature corridors, sports ovals and playgrounds.

A diversity of housing will create an inclusive community suitable for people at all stages of life. Delivering new housing close to existing infrastructure in an established, employment-rich area will allow residents to live, work, study and socialise within their neighbourhood.

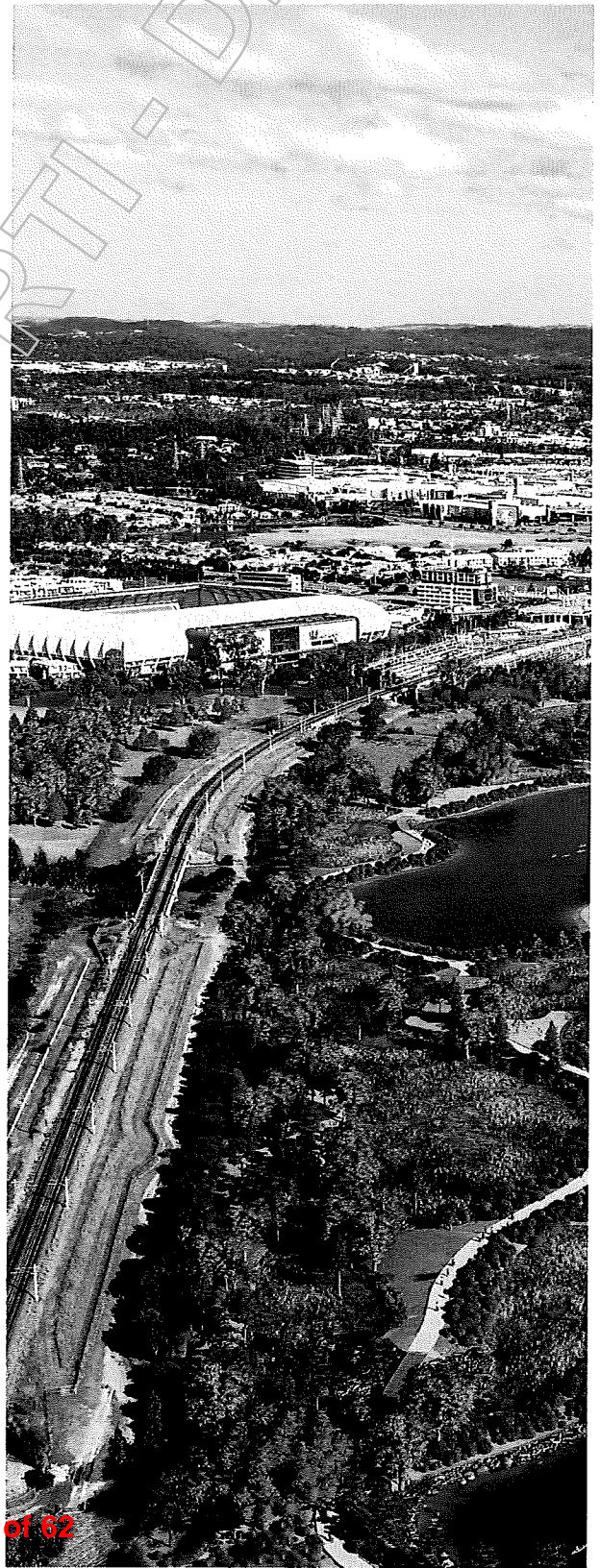
The infill location of the development is estimated to save government ~\$120 million in avoided infrastructure costs, such as power, water and sewer connections and social infrastructure, such as schools and hospitals, that may be required for an urban fringe development.

The forecast total economic contribution to the Gold Coast region over 15 years exceeds \$1.9 billion.

Type of project	Master planned community
Status	Development assessment stage
Timing	Approx. 10 years of construction commencing 2021/22
Project value	\$1.2 billion

Project scale

- 73-hectare site
- 1500 dwellings
- 1000 sq m mixed use GFA
- 46 hectares of public open space and recreation areas
- Average 293 construction jobs each year



Forest Springs, Gladstone

AN IDYLIC MASTER PLANNED COMMUNITY IN GLADSTONE'S GROWTH CORRIDOR

In Forest Springs, Walker Corporation saw an opportunity to develop residential land to support economic growth, embracing the natural landscape and proximity to transport links.

Renowned for its thriving industrial landscape, deep sea port, abundance of national parks and lakes, fishing and the Great Barrier Reef, Gladstone is a rare gem with a unique set of challenges.

Supporting the Gladstone economy since 2011, we continuously review and refine our master plan in response to market conditions and community needs.

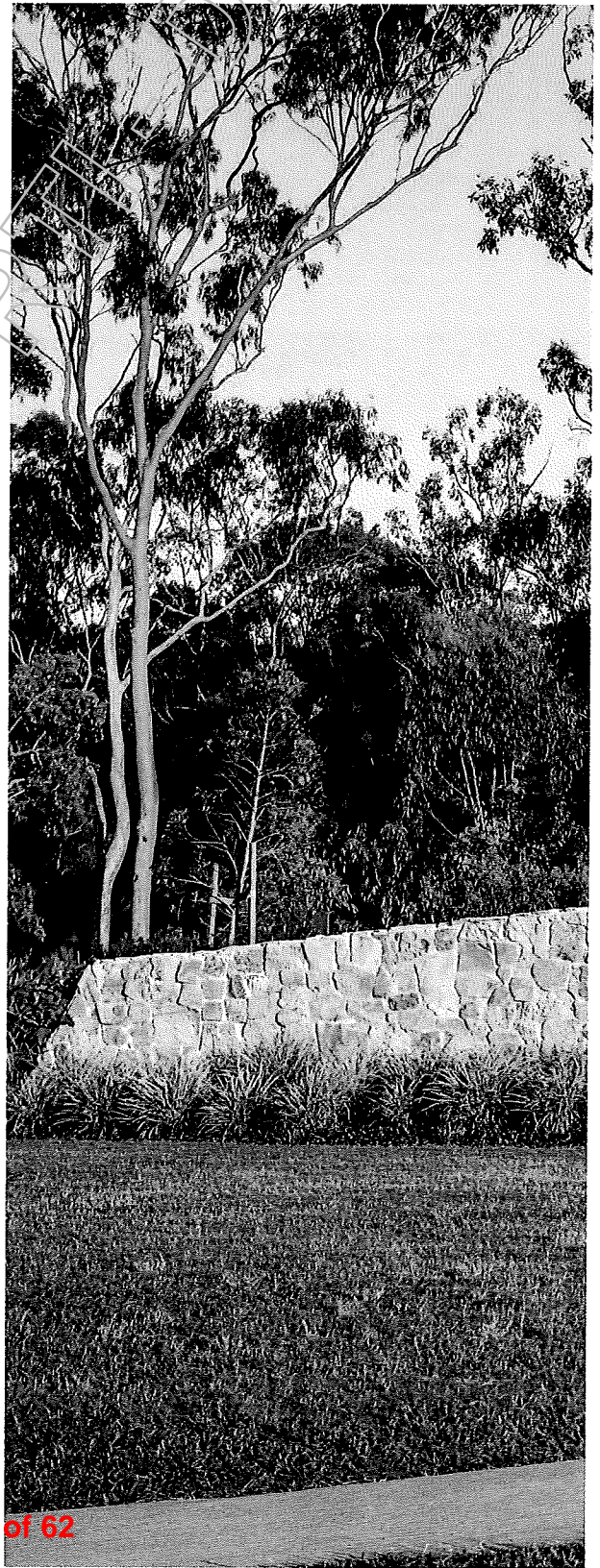
Nestled on the banks of Police Creek, the community prides itself on the presentation of landscaped outdoor space, complete with park and interlaced walking trails that connect homes to adjoining nature reserves and local conveniences.

Planning approval has been granted for a 44,000 sq m GFA home and lifestyle precinct.

Type of project	Residential and retail (bulky goods)
Status	Under construction
Timing	2011 - ongoing
Project value	\$550 million

Project scale

- 120 hectare site
- 21-stage residential subdivision with 600 residential lots
- Childcare centre
- 15.2 hectare home and lifestyle precinct approved





Why Walker?

WE KEEP GOING FROM STRENGTH TO STRENGTH AND CONTINUE TO RAISE THE BAR AND DELIVER LARGE-SCALE PLACE-MAKING PROJECTS.

Walker is a proven and experienced large-scale property developer throughout Australia and internationally. Our partners can benefit from leveraging our extensive hands-on experience and expertise.

Walker is an Australian company that is actively involved in the Queensland property industry and has a strong, established Queensland presence.

We have a passion for waterfront mixed-use precincts and have developed some of Australia's most enjoyed public and private waterfront developments—often in partnership with governments.

The Walker business model is flexible and adaptable to ensure the best possible development outcome. We characteristically seek development opportunities that others will not consider, or cannot deliver due to scale, constraints and complexities.

Walker is an active developer both nationally and internationally and can attract investment into the region through channels not available to smaller developers.

Our partners have the comfort that their long-term relationship and investment is backed by a company with a strong balance sheet and financial capacity to deliver the largest developments.

With a dedicated, multi-disciplinary management team across all areas of development management, sales and marketing, pre-leasing, infrastructure delivery, town planning, architectural services and financial management, Walker finds innovative, cost effective solutions in the delivery of every project.

Our capability in construction procurement and management is demonstrated by our completed projects and the qualifications and experience of staff employed. Project resources include project specific staff and national resources in specialist areas of code compliance, buildability, value engineering, tender negotiation, contract formulation and supervision.

Walker has significant expertise in letting and managing civil works having completed substantial subdivision and infrastructure works countrywide and internationally.

The Walker value chain includes strength and experience in internal and community facilities management, specialist hospitality and tourism operations and residential, commercial and industrial sales and marketing expertise and capacity.

Project branding is enhanced through Walker's involvement.





walker

Peter Saba

National Director of Property Development

80 McLachlan Street, Fortitude Valley QLD 4006

Phone: (07) 3007 7400

Email: Peter.Saba@walkercorp.com.au

walkercorp.com.au

Released under RTI - DRG

Tim Linley

From: Glenda [REDACTED]@walkercorp.com.au>
Sent: Monday, 7 September 2020 2:35 PM
To: Jackie Hughes
Cc: Tim Linley
Subject: Telecon: Premier & Lang Walker 3pm Tuesday, 8 September

Dear Jackie

Further to our conversation on Thursday, Mr Walker has advised he would like Peter Saba, our National Director of Property Development & Queensland Group Head, to join tomorrow's telephone meeting with the Premier.

Please find below a link to a short presentation which highlights our Queensland projects and also includes a brief bio for Mr Saba.

Queensland Development Highlights

A hard copy of the presentation will be dropped off to your offices tomorrow morning.

Mr Walker is looking forward to speaking with the Premier

Regards
Glenda

From: Jackie Hughes <Jackie.Hughes@ministerial.qld.gov.au>
Sent: Tuesday, 25 August 2020 2:20 PM
To: Glenda [REDACTED]@walkercorp.com.au>
Cc: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Subject:

Good afternoon Glenda

Firstly may I apologise for not having been in contact sooner with regard to Mr Lang Walker's request to meet with the Premier. Would you be so kind as to contact me directly on [REDACTED] or my mobile [REDACTED]. What I would like to set up is a telephone meeting between the Premier and Mr Walker. Due to the current Covid situation and some postponed travel the Premier is now not currently free until week beginning 7 September 2020. Can you please advise if this timing will work?

Your help is very much appreciated in this matter.

With kind regards.

Jackie.



**Queensland
Government**

Jacqueline Hughes (C.dec)
Executive Assistant to the Premier
Office of the Hon. Anastacia Palaszczuk MP
Premier of Queensland and Minister for Trade

P 07 3719 7000 E Jackie.hughes@ministerial.qld.gov.au
1 William Street Brisbane QLD 4000 | PO Box 15185 City East QLD 4002

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Please consider the environment before printing this email.

Released under RTI - DPC

Tim Linley

From: Angela Holden
Sent: Wednesday, 16 September 2020 4:31 PM
To: Tim Linley
Subject: RE: Meeting with Walker Corporation

Thank you

From: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Sent: Wednesday, 16 September 2020 4:31 PM
To: Angela Holden <Angela.Holden@ministerial.qld.gov.au>
Subject: RE: Meeting with Walker Corporation

I only heard Lang Walker on the call

From: Angela Holden <Angela.Holden@ministerial.qld.gov.au>
Sent: Wednesday, 16 September 2020 4:22 PM
To: Tim Linley <Tim.Linley@ministerial.qld.gov.au>
Subject: Meeting with Walker Corporation

Hi Tim,

Our diary has Lang Walker and Peter Saba attending – DPC material has Lang Walker only. Just double checking they were both there?

Angela

8 September 2020	Lang Walker AO – Founder and Executive Chair Walker Corporation, Peter Saba – General Manager Development Walker Corporation, Senior Ministerial Staff	Telephone Meeting
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