

Lee Anderson

From: Lee Anderson
Sent: Friday, 2 August 2013 10:45 AM
To: Andrew Blow; Scott Whitby
Subject: RE: reform in the QPS

Suggestion.

Spokesman for the Premier:

Former AFP Commissioner Mick Keelty is currently analysing all aspects of the State's police and emergency services as part of the Keelty Review.

This is the first time such a holistic and comprehensive review of the Police and Community Safety portfolio has been conducted.

The Premier expects this work will give the Government and QPS a full insight into where the service currently is, and what needs to be done to ensure it is a world class operation.

The Premier looks forward to receiving Mr Keelty's recommendations and how they will benefit, not only frontline officers, but the entire Queensland community.

From: Andrew Blow
Sent: Friday, 2 August 2013 9:52 AM
To: Lee Anderson; Scott Whitby
Subject: FW: reform in the QPS

As discussed fellas

From: Ironside, Robyn [<mailto:robyn.ironside@news.com.au>]
Sent: Friday, 2 August 2013 9:43 AM
To: Andrew Blow
Subject: reform in the QPS

Hi Andrew, as discussed my boss is keen for something on the Keelty Review. Given that the report is yet to go to Cabinet and still a couple of weeks off, I thought I might have a look at another issue that was raised with me this week by a senior government bureaucrat.

He said the Premier was unhappy with the pace of reform in the police service and that it was lagging behind not only other states of Australia, but other departments in government which have embraced change since the LNP took office.

When I asked for an example, he said the rollout of ipads and other new technology for police – according to him the budget for improved technology has been available for some time but has not been utilised and the initial advice from the QPS that ipads were incompatible with existing computer programs was incorrect.

He said the Commissioner wants everything "trialled" even though such technology is used widely and successfully out there.

I'm not looking to do a story on a stoush between the commissioner and the government.

I am interested in whether there are changes the Premier would like to see adopted by the police service – which haven't been for whatever reason, or which are taking longer than they should.

As mentioned, we are looking to do something for tomorrow but I understand the Premier's overseas and has a packed schedule.

Sincerely, Robyn.

Robyn Ironside | Journalist

THE COURIER MAIL

41 Campbell Street Bowen Hills

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Email ironsider@gmp.newsltd.com.au

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Released under RTI - DPC

Lee Anderson

From: Lee Anderson
Sent: Friday, 2 August 2013 10:08 AM
To: Danny Donald
Subject: RE: reform in the QPS

From: Ironside, Robyn [<mailto:robyn.ironside@news.com.au>]
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Lee Anderson

From: Lee Anderson
Sent: Wednesday, 11 September 2013 4:48 PM
To: Ashley McDermid
Subject: RE: Court ordered parole and GPS tracking

I'll call you shortly

From: Ashley McDermid
Sent: Wednesday, 11 September 2013 4:43 PM
To: Danny Donald; Lee Anderson
Subject: Court ordered parole and GPS tracking

Hi Lee/Danny,

Below are the questions and our proposed answers to CM regarding Court ordered parole and expanding GPS tracking of offenders.

Q. The last time I got a statement from you on this issue the AG appeared to be strengthening his position on getting rid of court-ordered parole. What's the latest on this issue?

Q. If the AG gets rid of it, what will it be replaced with, given it would be too expensive to house a further 3000 people on court-ordered parole in jail?

I know people are sick and tired of offenders committing more crimes after either walking straight from court or getting let out of jail on court ordered parole or suspended sentences.

There appears to be strong community support to my proposal abolish court ordered parole and suspended sentences.

The Keely Report found 38 per cent of offenders released from prison in 2009/10 ended up back inside within two years.

My concern is that offenders on court ordered parole or suspended sentenced have little motivation to even try and rehabilitate and my department is currently looking into whether these sentencing options should still have a place in our system.

The impact on the correctional system will of course be taken into account but community safety will be at the core of any future reforms.

I'll be in a better position to formulate the best way to protect the community following the transition of Corrections to my portfolio.

Q. It's my understanding that it is being floated that the AG consider expanding electronic bracelets for more offenders – meaning certain types of offenders, such as young recidivist, dangerous offenders and sexual offenders – those other than DIPSOs - would be monitored, which would mean it would be clear if they breached their curfew, went to a place they shouldn't or associated with another offender in the community. Last time the AG said he would be open to this. Is this now a live option?

Q. There's new technology these days, that is improving all the time, that is a GPS tracker AND monitors alcohol blood content. Is this something the AG would consider tapping into – to try to enforce alcohol restrictions upon those who are on parole and not allowed to drink?

Expanding the GPS monitoring system to other offenders was just one of several concepts that were raised but it is far too early to say if we would even consider going down that road.

Q. Is there a board, staffed by DGs and the like, that are looking at the implementations of the Keelty Review and Commission of Audit?

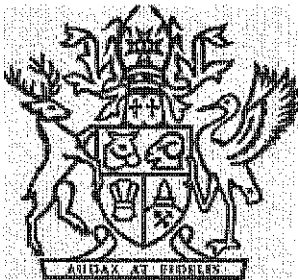
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To ensure the accepted recommendations from the Keelty Review are implemented as quickly and seamlessly as possible an implementation team has been formed.

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Q. The number of female prisoners in Queensland has significantly increased in the past few years – and has caught some by surprise. They are clearly committing more crimes and are more violent. What’s the AG view on this?

Any spike in crime is a concern and we work with Corrections and Police to formulate ways to combat new trends.



Ashley McDermid

Senior Media Advisor

Office of the Hon. Jarrod Bleijie MP | Attorney-General and Minister for Justice

Phone: 07 3238 3372 | Fax: 07 3221 4352 | Mobile: [REDACTED]

State Law Building | 50 Ann Street | Brisbane | QLD 4000

GPO Box 149 | Brisbane | QLD 4001

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Released under RTI-DPC

Lee Anderson

From: Lee Anderson
Sent: Wednesday, 11 September 2013 4:52 PM
To: Scott Whitby
Subject: FW: Court ordered parole and GPS tracking

From: Ashley McDermid
Sent: Wednesday, 11 September 2013 4:49 PM
To: Lee Anderson
Subject: RE: Court ordered parole and GPS tracking

Ok



Ashley McDermid
Senior Media Advisor
Office of the Hon. Jarrod Bleijie MP | Attorney-General and Minister for Justice
Phone: 07 3238 3372 | Fax: 07 3221 4352 | Mobile:
State Law Building | 50 Ann Street | Brisbane | QLD 4000
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Ben Myers

From: Ben Myers
Sent: Monday, 19 August 2013 7:20 PM
To: Jon Grayson
Subject: FW: Premier's letter Re Keelty Review
Attachments: img-8191328-0001.pdf

-----Original Message-----

From: Paul Leven
Sent: Monday, 19 August 2013 1:34 PM
To: David Crossen
Cc: Michael Prain; Ben Myers
Subject: Premier's letter Re Keelty Review

Hi David,
Please find attached letter to Minister Dempsey from the Premier, dated today.
PL

Paul Leven
Deputy Director - Policy
Office of the Hon. Campbell Newman MP | Premier of Queensland

Phone: 07 3224 8980 | Fax: 07 3221 1809 | Mobile: S.73 Telephone No. Executive Building | 100 George Street | Brisbane
| QLD 4000 PO Box 15185 | City East | Brisbane | QLD 4002

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Premier of Queensland

For reply please quote: PPU/20130819

19 AUG 2013

The Hon. Jack Dempsey MP
Minister for Police and Community Safety
GPO Box 15195
City East QLD 4002

Executive Building
100 George Street Brisbane
PO Box 15185 City East
Queensland 4002 Australia
Telephone +61 7 3224 4500
Facsimile +61 7 3221 3631
Email ThePremier@premiers.qld.gov.au
Website www.thepremier.qld.gov.au

Dear Minister *Jack*

I met with you and Police Commissioner, Ian Stewart on Thursday, 8 August at the Commissioner's request to discuss Exempt Sch.3(2)(1)(b) Reveal Cabinet consideration

You will recall that I asked for the Commissioner to provide me with his options for an alternative structure within one week of our meeting. He was to do this by providing a document to you in the first instance, for your consideration as the responsible Minister.

Today I note that deadline is well past, and with the final Keelty Review report being handed to you today and the implementation committee due to meet this Thursday, I feel it is important for you to have time to consider any alternative ideas the Commissioner puts forward.

In view of this, and in the absence of a response from the Commissioner by COB today, I am intending to instruct the implementation committee to proceed with the Cabinet decision of 5 August.

Thank you for your attention to this important matter.

Yours sincerely


CAMPBELL NEWMAN

Rebekah Naranjo

From: Rebekah Naranjo
Sent: Tuesday, 21 May 2013 9:23 AM
To: 'Kyla Hayden'
Subject: RE: Premier's PPQ re QAS Story

Thank you very much!

From: Kyla Hayden [mailto:Kyla.Hayden@premiers.qld.gov.au]
Sent: Tuesday, 21 May 2013 9:22 AM
To: Rebekah Naranjo
Subject: FW: Premier's PPQ re QAS Story

So, I understand you have this brief directly now. The only additional piece of information is to include words on the Keelty issue.

The Keelty review is looking at the structure and functions of all emergency response agencies (QPS, and DCS (including QAS)) to identify how best to improve front line services. His final report is due August 2013. Government is currently considering Mr Keelty's interim report. Government needs to fully consider the issues raised in the report, before providing a response.

Kyla Hayden | Director
Law and Justice Policy | Department of the Premier and Cabinet
Level 14, 100 George Street, Brisbane 4000
T: 07 340 62108

M: [REDACTED]

From: Sandra Eyre
Sent: Tuesday, 21 May 2013 9:16 AM
To: Kyla Hayden
Subject: Fwd: Primeier's PPQ re QAS Story

Hi FYI

Sandra Eyre
Director

Health and Ambulance
Social & Health Policy
DEPARTMENT OF THE PREMIER AND CABINET

T: 07 324 75252
F: 07 321 06548

M: [REDACTED]
Sent from my iPhone

Begin forwarded message:

From: DLO <DLO@dcs.qld.gov.au>
Date: 21 May 2013 9:11:11 AM AEST
To: Sandra Fyre <Sandra.Fyre@premiers.qld.gov.au>
Cc: DLO Support <DLO.Support@dcs.qld.gov.au>
Subject: Premier's PPQ re QAS Story

Hi Sandra, please see attached as requested.

Regards Sue Harper
DLO

From: Danny Donald [mailto: Danny.Donald@ministerial.qld.gov.au]
Sent: Tuesday, 21 May 2013 8:43 AM
To: Lee Anderson; Michael Prain; DLO; DLO Support
Subject: QAS Story

Hi team,

Here it is.

Danny

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Released under RTI - DPC

Rebekah Naranjo

From: Jo Walker
Sent: Thursday, 13 June 2013 11:47 AM
To: Rebekah Naranjo
Cc: David Crossen
Subject: RE: Minister for Police and Community Safety
Attachments: PCS six month action plan sent from Premiers.xlsx

Hi Rebekah

Thanks for getting back to me – it does save a lot of time now working on the one version! I tried calling to explain the comments I have placed in the attached you have provided so please feel free to call back for me to explain.

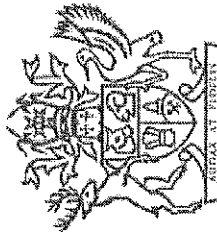
Have checked this over with the COS and all seems ok, the only one with concern now is the joint QPS and DCS action regarding the Keelty Review. The department's concern is that they are uncertain whether both departments would be responsible for the government response. Couldn't this also be driven from a WOG level?

If you are happy to revert back to the previously suggested wording (which still have QPS and DCS as Action departments), I can finally confirm with the departments.

Very happy to discuss though.

Many thanks
Jo

Jo Walker



Principal Policy Advisor
Office of the Hon. Jack Dempsey MP | Minister for Police and Community Safety

Phone: 07 3239 6211 | Fax: 07 3221 9987
State Law Building | 50 Ann Street | Brisbane | QLD 4000
GPO Box 15195 | City East | QLD 4002
Great State. Great Opportunity.

From: Rebekah Naranjo
Sent: Thursday, 13 June 2013 9:47 AM

To: Jo Walker
Subject: FW: Minister for Police and Community Safety

Hi Jo

Sorry for the delay

This is the list I have from Gen in our office of the finals edited from this end.

The Vehicle Impoundment has been taken out – it apparently was not new enough. After speaking to Tammy, we took out the Neighbourhood Watch.

The biometric reporting was deleted yesterday.

The renewal and reform was thought to fit in with the Kealy one.

Can you please let me know of any changes you'd like to this version – ignoring all other versions!

Thank you
Rebekah

Released under RTI - BPC

No.	Dept.	Action wording	Source	Notes
1	QPS	Continue recruitment of 1,100 additional police officers, with an additional 145 recruits over and above normal recruitment levels between July 2013 - December 2013.	Min. Office	Amended wording: Continue recruitment of 1,100 additional police officers with 300 more scheduled for the 2013-14 financial year.
2	QPS	Begin mobile data trials for police.	Min. Office	Deleted action: "Progress Queensland Police Service renewal and reform focussing on enhanced frontline services as a key component of the Government's commitment to reducing bureaucracy and red tape." Deleted action: "Enact Vehicle Impoundment legislation." Deleted action: Give Neighbourhood Watch a greater on-line and interactive presence.
1	QPS and DCS		Min. Office	Reworded action: "Progress implementation of accepted recommendations from the Keely Review of Queensland's police and emergency services."
1	DCS	Open a maximum security unit at Woodford Correctional Centre.	Min. Office	Amended from: Open a maximum security unit at Woodford.
2	DCS	Progress implementation of accepted recommendations of the Malone Review into Rural Fire Services in Queensland.	Min. Office	Amended from: Implement the accepted recommendations of the Malone Report into Rural Fire Services in Queensland.
3	DCS	Finalise the review of the Corrective Services Act 2006.	Min. Office	Amended: Finalise the review of the Corrective Services Act.
4	DCS	Purchase 27 floodboats to support State Emergency Service (SES) groups.	DPC	Amended: Purchase xx floodboats to support State Emergency Service (SES) groups.
				Deleted: Roll-out the biometric reporting system across Probation and Parole services state-wide.

Michael Prain

From: Scott Whitby
Sent: Wednesday, 11 September 2013 5:16 PM
To: Michael Prain; Danny Donald
Subject: FW: Court ordered parole and GPS tracking

From: Scott Whitby
Sent: Wednesday, 11 September 2013 5:15 PM
To: Ashley McDermid (Ashley.McDermid@ministerial.qld.gov.au)
Cc: Lee Anderson
Subject: FW: Court ordered parole and GPS tracking

Q. The last time I got a statement from you on this issue the AG appeared to be strengthening his position on getting rid of court-ordered parole. What's the latest on this issue?
Q. If the AG gets rid of it, what will it be replaced with, given it would be too expensive to house a further 3000 people on court-ordered parole in jail?

There are no new developments with this issue.

Q. It's my understanding that it is being floated that the AG consider expanding electronic bracelets for more offenders – meaning certain types of offenders, such as young recidivist, dangerous offenders and sexual offenders – those other than DIPSOs - would be monitored, which would mean it would be clear if they breached their curfew, went to a place they shouldn't or associated with another offender in the community. Last time the AG said he would be open to this. Is this now a live option?

Q. There's new technology these days, that is improving all the time, that is a GPS tracker AND monitors alcohol blood content. Is this something the AG would consider tapping into – to try to enforce alcohol restrictions upon those who are on parole and not allowed to drink?

The Government has not considered expanding the GPS tracking system.

Q. Is there a board, staffed by DGs and the like, that are looking at the implementations of the Keelty Review and Commission of Audit?

Q. Who is on the board and how often do they meet?

As noted in the media release issued yesterday about the Keelty Review:

"To ensure the accepted recommendations from the Keelty Review are implemented as quickly and seamlessly as possible an implementation team has been formed.

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Scott Whitby
Deputy Director
Government Media Unit
Office of the Hon. Campbell Newman MP | Premier of Queensland
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Great State. Great Opportunity.

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Office of the Hon. Jarrod Bleijie MP | Attorney-General and Minister for Justice

Phone: 07 3238 3372 | Fax: 07 3221 4352 | Mobile: S.73 Telephone

Released under RTI - DPC

Michael Prain

From: David Crossen
Sent: Tuesday, 27 August 2013 12:26 PM
To: Michael Prain
Subject: FW: Keilty access query



FYI
David Crossen
Chief of Staff
Office of the Hon. Jack Dempsey MP | Minister for Police and Community Safety
Phone: 07 3239 6218 | Fax: 07 3221 9987
State Law Building | 50 Ann Street | Brisbane | QLD 4000
GPO Box 15195 | City East | Brisbane | QLD 4002
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From: Rafferty.LauraT@police.qld.gov.au [<mailto:Rafferty.LauraT@police.qld.gov.au>]
Sent: Tuesday, 27 August 2013 12:03 PM
To: David Crossen
Subject: Keilty access query

Hi David,

As per my earlier email, DPC has advised that they are proposing to handle the Keilty submission in the same way the previous Keilty submission was handled.

Could you advise if the your office/the Minister approves:

- the Commissioner being provided an opportunity to review the Keilty submission before it is progressed for signing
- the Commissioner reviewing the submission after lodgement but prior to Cabinet consideration

Thanks
Laura

Laura Rafferty
Cabinet Legislation and Liaison Officer
Queensland Police Service
Ph: 3364 4592
Mobile: S.73 Telephone N

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Michael Prain

From: Christine Castley <Christine.Castley@premiers.qld.gov.au>
Sent: Thursday, 22 August 2013 4:28 PM
To: Jon Grayson; Michael Prain
Subject: Letter from Mick Keelty
Attachments: 20130822162502705.pdf

FYI - Mick has provided the attached letter to Minister Dempsey today, with a cc to Jon, as DG DPC.

Can we please discuss?

Regards
Christine

Christine Castley

Executive Director, Law and Justice Policy Department of the Premier and Cabinet

Phone: 07 34062120 | Mobile: S.73 Telephone | Email christine.castley@premiers.qld.gov.au

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22 August 2013



Police and Community
Safety Review

cc *Jon Gray*
Dear Minister

Thank you for the opportunity to comment on the Commissioner of Police's proposed model for the provision of corporate services to the Queensland Police Service and Queensland Fire and Rescue Service.

As you are aware the Police and Community Safety Review (PACSR) team has provided you with a proposed model for the portfolio that is based on the observations that we have made over the past eight months. My considered opinion is that the model proposed by Commissioner of Police will not address many of the issues raised by the PACSR. In particular it does not resolve the issues of failed interoperability, lack of transparency for Government and ill founded strategic investment decisions.

The QPS proposed model has no basis in fact because it has not been produced as a result of defining and understanding the problems. Importantly it is another example of wasting time and money, and this strengthens the argument for an efficiency review.

By providing one CEO accountable for the delivery of corporate services, the model approved by Cabinet provides a much stronger foundation for a managed service, and therefore for future contestability, interoperability and better investment decisions.

The Commissioner's model does not guarantee the necessary collaboration to deliver interoperability as it relies on relationships that have been observed to be dysfunctional to date. I am also concerned by the complexity of reporting and governance arrangements in the Commissioner's model, with each of the six functional heads apparently reporting to two "Strategy and Business Function Experts".

I therefore recommend that you proceed with the model approved by Cabinet.

Exempt Sch.3(2)(1)(b) Reveal Cabinet consideration

Keilty
MJ Keilty AO APM

22/8

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The Honourable Jack Dempsey MP
Minister for Police and Community Safety
Level 24, State Law Building
50 Ann Street
BRISBANE QLD 4000



Police and Community
Safety Review

Dear Minister

I am pleased to provide you with the final report of the Queensland Police and Community Safety Review.

Since the review commenced on 2 January 2013 the review team has conducted more than 265 meetings and interviews across Queensland with staff, volunteers and stakeholders of each of the portfolio agencies.

I have called the report *Sustaining the Unsustainable*. This title reflects the enormous efforts of staff and volunteers alike that have resulted in positive outcomes for the community, but who have been supported by systems and processes that are in some cases inefficient and in many cases unsustainable.

One of the key findings of the review has been that response services, which must be reactive to demand, should be aligned with those services which can prevent or mitigate this demand. The portfolio approach proposed in this report is designed to drive improved collaboration and reduce duplication and inefficiency.

The report's recommendations entail significant reform to the portfolio. Implementation teams will need to analyse the legislative, policy and structural issues, and negotiate the details of a model that provides the best possible outcomes for Government and the community.

Although the reforms proposed will result in significant change for many stakeholders I have been pleased with the opportunity to positively engage with staff, executives and stakeholder groups including the key unions.

The intention of the recommendations contained in this report is to build a foundation for Public Safety agencies that will support better processes and outcomes for staff and volunteers. I believe this will ultimately provide a more sustainable approach to delivering quality public safety outcomes for all Queenslanders.


M.J. Keilty AO APM

29 August 2013

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